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# ANNUAL REPORT

TO THE BOARD OF DIRECTORS

ST. LUKE'S HOSPITAL
San Francisco

July 1, 1940 -to- June 30, 1941

## ST. LUKE'S HOSPITAL

### BOARD OF DIRECTORS

Kenneth Monteagle, President
James D. Adams
Charles R. Blyth
Rt. Rev. Karl M. Block
William W. Crocker
C. Nelson Hackett
Dr. Chauncey D. Leake
Rev. John C. Leffler
Marshall P. Madison
J. Ward Mailliard
George A. Pope, Jr.
Mrs. Harley Stevens

### WOMEN'S BOARD

Mrs. Karl Morgan Block
Mrs. Harry L. Brown
Mrs. Allen L. Chickering, Jr.
Mrs. Donald A. Dallas
Mrs. Frank P. Deering
Mrs. Russell Dickson
Mrs. Alexander Donald
Mrs. Harold P. Hill
Mrs. Elliot McAllister
Mrs. Kenneth Monteagle
Mrs. George A. Pope
Mrs. Hall Roe
Mrs. Beth Sherwood Samson
Mrs. John T. Stephenson
Mrs. Harley Stevens
Mrs. Thomas A. Thacher
Mrs. Arthur W. Towne
Mrs. E. E. Williams

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Mrs. John T. Stephenson
Mrs. Harley Stevens
Mrs. Thomas A. Tharpe
Mrs. Arthur A. Towne
Mrs. E. A. Williams

# ST. LUKE'S HOSPITAL
## STAFF

ALANSON WEEKS, M.D., CHIEF OF STAFF

### MEDICINE
Harold P. Hill, M.D., Chief
P. A. Taylor, M.D.
J. Marion Read, M.D., Electro-cardiography
DeWitt K. Burnham, M.D.
L. B. Coblentz, M.D., Chief Out-Patient Department

### PATHOLOGY
David G. Mason, M.D., Chief
Dr. Karl F. Meyer, Consultant in Bacteriology
Harry A. Wyckoff, M.D., Consultant in Hematology and Serology
David A. Wood, M.D., Consultant

### NEUROPSYCHIATRY
T. G. Inman, M.D.
John F. Card, M.D.

### DERMATOLOGY
Bertram Stone, M.D.
Howard Morrow, M.D., Consultant
H. E. Miller, M.D., Consultant

### PEDIATRICS
George D. Lyman, M.D.
A. D. Sinclair, M.D.
W. P. Senter, M.D.

### FEVER THERAPY
J. B. Herring, M.D.

### SURGERY
Alanson Weeks, M.D., Chief
G. D. Delprat, M.D., Surgical Executive
Paul Castelhun, M.D.
A. H. Rosburg, M.D.

### NEOPLASTIC SURGERY AND RADIUM THERAPY
Otto H. Pflueger, M.D.

### NEUROSURGERY
Howard Fleming, M.D.
E. B. Towne, M.D.
F. A. Fender, M.D.

### SURGERY

#### PLASTIC SURGERY
Albert D. Davis, M.D.

#### RECTAL SURGERY
James W. Morgan, M.D.

#### ORTHOPEDIC SURGERY
G. J. McChesney, M.D.
Wilbur J. Cox, M.D.
Delbert Hand, M.D.

#### UROLOGY
L. P. Player, M.D.
Mark Hand, M.D.

#### OPHTHALMOLOGY
Joseph L. McCool, M.D.
A. E. Edgerton, M.D.

#### OTORHINOLARYNGOLOGY
Charles E.H.Bates, M.D., Chief
Russell Fletcher, M.D.
M. N. Hosmer, M.D., Consultant
Aubrey G. Rawlins, M.D., "

#### GYNECOLOGY & OBSTETRICS
W. G. Moore, M.D.
W. H. Hill, M.D.
Albert M. Vollmer, M.D.
R. Glenn Craig, M.D.
E. F. Anderson, M.D.
John R. Upton, M.D.

### X-RAY AND X-RAY THERAPY
Charles C. Fulmer, M.D.

### PHYSIOTHERAPY
Charles C. Fulmer, M.D.

### ANESTHESIOLOGY
Walter Lawrence, M.D.
Clare Malone, M.D.
W. L. Thomson, M.D.
Katharine S. Bishop, M.D.

### DENTAL SURGERY
M.G. LaPlace, M.D.

# St. Luke's Hospital
## Staff

### Alanson Weeks, M.D., Chief of Staff

### M E D I C I N E

Harold F. Hill, M.D., Chief
F. A. Taylor, M.D.
J. Marion Read, M.D., Electrocardiography
Dewitt M. Burnham, M.D.
K. S. Goldsmith, M.D., Chief Out-Patient Department

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H. E. Miller, M.D., Consultant

### PEDIATRICS

George D. Lyman, M.D.
A. D. Sinclair, M.D.
W. F. Center, M.D.

### JEWISH THERAPY

J. B. Hertzig, M.D.

### S U R G E R Y

Alanson Weeks, M.D., Chief
G. D. Delpret, M.D., Surgical Executive
Paul Castellun, M.D.
A. K. Rosbure, M.D.

### NEOPLASTIC SURGERY AND RADIUM THERAPY

Otto H. Pfluegger, M.D.

### NEUROSURGERY

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F. J. Reuter, M.D.

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### RECTAL SURGERY

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Delbert Hand, M.D.

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E. P. Anderson, M.D.
John H. Upton, M.D.

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Charles G. Milner, M.D.

### PHYSIOTHERAPY

Charles C. Milner, M.D.

### ANESTHESIOLOGY

Walter Lawrence, M.D.
Clare Malone, M.D.
W. L. Thomson, M.D.
Kathertine S. Blanco, M.D.

### DENTAL SURGERY

H. G. Lapiloe, M.D.

## ST. LUKE'S HOSPITAL

## HOUSE STAFF

### RESIDENT IN SURGERY

Roy W. Thomas, M.D.

### RESIDENT IN MEDICINE

Augustus F. Stiegeler, M.D.

### ASSISTANT RESIDENT PHYSICIANS

George C. Downing, M.D.
Edward Forde Flinn, M.D.
Alan F. Morrison, M.D.
Max Elliott Krause, M.D. (Nov. '40-June '41)

### INTERNS

William Albert DeFries, M.D.
Thomas A. Ward, M.D.
Kenneth G. Wilson, M.D.
Alfons F. Tipshus, M.D. (June '40-Dec. '40)
Stephen A. Walker, M.D. (Jan. '41- June '41)

TO THE MEMBERS OF THE CORPORATION
OF ST. LUKE'S HOSPITAL, SAN FRANCISCO

It is my privilege to present the Annual Report of St. Luke's Hospital, which recounts the details of another year's splendid service to the community.

Grateful acknowledgment is made of the receipt during the year of bequests and additions to our Endowment Funds from the following Estates and Funds:

| | |
|---|---|
| Sara M. Boyd | $108,732.30 |
| Louis Findlay Monteagle | 23,206.74 |

Various other donations and gifts, amounting to $1,582.82 were received. Total additions to the Endowment Funds for this period amount to $131,480.07.

It is fitting in this report to pause in memory of Mr. Ettore Avenali, whose active participation, learned advice and sincere interest shall be sorely missed.

The Report of the Medical Director, together with reports of various department heads, contain much material necessary to consider during the continued operation of the hospital for the next few years.

In submitting this Report to the Corporation, may I express my appreciation of the efforts and cooperation of the Board members and the entire hospital personnel.

KENNETH MONTEAGLE
President

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OF ST. LUKE'S HOSPITAL, SAN FRANCISCO

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In submitting this Report to the Corporation, may I express my appreciation of the efforts and cooperation of the Board members and the entire hospital personnel.

KENNETH MONTEAGLE
President

The President and Board of Directors
St. Luke's Hospital
San Francisco, California

Gentlemen:

I submit herewith my report as Treasurer of St. Luke's Hospital for the year ended June 30, 1941. The financial and operating statements constituting this report are as follows:

Exhibit A--Statement of financial condition--June 30, 1941

Exhibit B--Statement of income and expense, year ended June 30, 1941
Schedule B-1--Statement of income and expense--hospital records--before provision for reserves, year ended June 30, 1941

Exhibit C--Statement of changes in endowment fund income accounts, year ended June 30, 1941

Exhibit D--Statement of changes in endowments, year ended June 30, 1941, and disposition of endowment funds at June 30, 1941

Yours very truly,

P. G. Goode

TREASURER

The President and Board of Directors
St. Luke's Hospital
San Francisco, California

Gentlemen:

I submit herewith my report as Treasurer of St. Luke's Hospital for the year ended June 30, 1941. The financial and operating statements constituting this report are as follows:

Exhibit A--Statement of financial condition--June 30, 1941

Exhibit B--Statement of income and expense, year ended June 30, 1941

Schedule B-1--Statement of income and expense--hospital records--before provision for reserves, year ended June 30, 1941

Exhibit C--Statement of changes in endowment fund income accounts, year ended June 30, 1941

Exhibit D--Statement of changes in endowments, year ended June 30, 1941, and disposition of endowment funds at June 30, 1941

Yours very truly,

P. G. Goode

TREASURER

Exhibit A

## STATEMENT OF FINANCIAL CONDITION - JUNE 30, 1941

### ASSETS

| | | |
|---|---|---|
| **CURRENT ASSETS:** | | |
| Cash in banks and on hand | $ 49,927.13 | |
| Accounts receivable--patients and others | $ 35,990.89 | |
| Less: Reserve for doubtful accounts | 5,719.68 | 30,271.21 |
| Accounts receivable--employees | | 1,012.40 |
| Advances to employees for annuity premiums | | 1,871.44 |
| Endowment income receivable | | 190.00 |
| Inventory of hospital supplies | | 14,655.06 |
| Total current assets | | $ 97,935.24 |
| **EMPLOYEES' PENSION FUND:** | | |
| Securities--at cost (market $23,790.48) | $ 33,405.69 | |
| Uninvested cash | | 20,604.75 |
| Total employees' pension fund | | 54,008.44 |
| **ENDOWMENT FUNDS:** | | |
| Consolidated endowment fund: | | |
| Investments--at cost (market $329,316.40) | $367,658.40 | |
| Cash in banks of trustee | 5,392.14 | |
| Cash in banks of treasurer | 5,853.06 | $378,903.70 |
| Grace M. Kennedy trust fund: | | |
| Investments (market $32,556.25) | $ 32,108.30 | |
| Cash in banks of trustee | 398.12 | 32,506.42 |
| Lydia Paige Montsagle endowment funds: | | |
| Investments--at cost, less premium amortization (market $303,527.91) | $291,230.70 | |
| Cash in banks of trustee | 2,144.05 | 293,374.75 |
| Total endowment funds | | 704,164.87 |
| **FIXED ASSETS:** | | |
| Land | $100,000.00 | |
| Buildings, furnishings and equipment | $866,015.38 | |
| Less: Reserve for depreciation | 273,167.43 | 592,847.95 |
| Total fixed assets--net | | 692,847.95 |
| **DEFERRED CHARGES:** | | |
| Prepaid insurance premiums | $ 9,372.90 | |
| Prepaid annuity premiums | 1,501.02 | |
| Sundry | 49.65 | |
| Total deferred charges | | 10,923.57 |
| | | $1,559,880.07 |

Exhibit A

## STATEMENT OF FINANCIAL CONDITION - JUNE 30, 1941

### ASSETS

| | | | |
|---|---|---|---|
| **CURRENT ASSETS:** | | | |
| Cash in banks and on hand | | $ 49,927.13 | |
| Accounts receivable--patients and others | $ 35,990.89 | | |
| Less: Reserve for doubtful accounts | 5,719.68 | 30,271.21 | |
| Accounts receivable--employees | | 1,012.40 | |
| Advances to employees for annuity premiums | | 1,871.44 | |
| Endowment income receivable | | 190.00 | |
| Inventory of hospital supplies | | 14,663.06 | |
| Total current assets | | | $ 97,935.24 |
| **EMPLOYEES' PENSION FUND:** | | | |
| Securities--at cost (market $23,790.48) | | $ 33,403.69 | |
| Uninvested cash | | 20,604.75 | |
| Total employees' pension fund | | | 54,008.44 |
| **ENDOWMENT FUNDS:** | | | |
| Consolidated endowment fund: | | | |
| Investments--at cost (market $329,316.40) | $367,638.40 | | |
| Cash in hands of trustee | 5,392.14 | | |
| Cash in hands of treasurer | 5,253.06 | $378,283.70 | |
| Grace M. Kennedy trust fund: | | | |
| Investments (market $32,526.25) | $ 32,108.30 | | |
| Cash in hands of trustee | 398.12 | 32,506.42 | |
| Lydia Paige Monteagle endowment funds: | | | |
| Investments--at cost, less premium amortization (market $303,527.91) | $291,230.70 | | |
| Cash in hands of trustee | 2,144.05 | 293,374.75 | |
| Total endowment funds | | | 704,164.87 |
| **FIXED ASSETS:** | | | |
| Land | | $100,000.00 | |
| Buildings, furnishings and equipment | $866,015.58 | | |
| Less: Reserve for depreciation | 273,167.63 | 592,847.95 | |
| Total fixed assets--net | | | 692,847.95 |
| **DEFERRED CHARGES:** | | | |
| Prepaid insurance premiums | | $ 9,572.90 | |
| Prepaid annuity premiums | | 1,301.02 | |
| Sundry | | 49.65 | |
| Total deferred charges | | | 10,923.57 |
| | | | $1,559,880.07 |

## LIABILITIES

Exhibit A

| | | | |
|---|---|---|---|
| **CURRENT LIABILITIES:** | | | |
| Accounts payable--trade creditors | | $ 18,087.19 | |
| Accounts payable--doctors | | 5,009.57 | |
| Patients' credit balances | | 1,174.35 | |
| Unearned tuition | | 1,093.33 | |
| Nurses' breakage, book and other deposits | | 1,123.16 | |
| | | $ 26,487.60 | |
| Unexpended income from endowment funds | $3,195.17 | | |
| Unexpended balances of other funds | 4,380.13 | 7,575.30 | $ [illegible] |
| Total current liabilities | | | $ 34,062.90 |
| **EMPLOYEES' PENSION RESERVE:** | | | |
| Earned pensions (March 31, 1941) | | $ 62,900.47 | |
| Less: Excess of earned pensions over pension fund assets at June 30, 1941 | | 8,892.03 | |
| Total employees' pension fund r4serve--net | | | 54,008.44 |
| **ENDOWMENTS:** | | | |
| Consolidated | | $378,283.70 | |
| Grace M. Kennedy Trust | | 32,506.42 | |
| Lydia Paige Monteagle | | 293,374.75 | |
| Total endowments | | | 704,164.87 |
| **CAPITAL LESS DEFICIT:** | | | |
| Endowments to provide property and equipment | | $776,304.87 | |
| Deficit: | | | |
| Surplus: | | | |
| Balance, June 30, 1940 | $ 551.63 | | |
| Charges authorized by Board of Directors: | $ 921.90 | | |
| Loss, year ended June 30, 1941--exhibit B | 8,290.74 | 9,212.64 | |
| Balance, June 30, 1941 | | 8,661.01 | |
| Total capital less deficit | | | 767,643.86 |
| | | | $1,559,880.07 |

Exhibit A

## LIABILITIES

| | | |
|---|---|---|
| **CURRENT LIABILITIES:** | | |
| Accounts payable--trade creditors | $ 16,087.19 | |
| Accounts payable--doctors | 5,009.57 | |
| Patients' credit balances | 1,174.35 | |
| Unearned tuition | 1,093.33 | |
| Nurses' breakage, book and other deposits | 1,132.16 | |
| | $ 26,487.60 | |
| Unexpended income from endowment funds | $3,195.17 | |
| Unexpended balances of other funds | 4,380.13 | $ 7,575.30 |
| Total current liabilities | | $ 34,062.90 |
| **EMPLOYEES' PENSION RESERVE:** | | |
| Earned pensions (March 31, 1941) | $ 62,900.47 | |
| Less: Excess of earned pensions over pension fund assets at June 30, 1941 | 8,892.03 | |
| Total employees' pension fund reserve--net | | 54,008.44 |
| **ENDOWMENTS:** | | |
| Consolidated | $376,285.70 | |
| Grace M. Kennedy Trust | 32,506.42 | |
| Lydia Paige Montsegle | 295,374.75 | |
| Total endowments | | 704,164.87 |
| **CAPITAL LESS DEFICIT:** | | |
| Endowments to provide property and equipment | $776,304.87 | |
| Deficit: | | |
| Surplus: | | |
| Balance, June 30, 1940 | $ 531.65 | |
| Charges authorized by Board of Directors: | $ 921.90 | |
| Loss, year ended June 30, 1941--exhibit B | 8,390.74 | 9,312.64 |
| Balance, June 30, 1941 | | 8,661.01 |
| Total capital less deficit | | 767,643.86 |
| | | $1,559,880.07 |

Exhibit B

## STATEMENT OF INCOME AND EXPENSE
## Year Ended June 30, 1941

| | | |
|---|---|---|
| **INCOME AND EXPENSE--Schedule B-1:** | | |
| Income from hospitalization and other services | $554,089.46 | |
| Expense | 501,023.22 | |
| | | $53,066.24 |
| **DEDUCTIONS FOR RESERVES:** | | |
| Provision for depreciation and obsolescence | $ 36,639.96 | |
| Provision for doubtful accounts | 4,642.50 | |
| | | 41,282.46 |
| **NET INCOME PRIOR TO TREASURER'S INCOME AND EXPENSE** | | $11,783.78 |
| **EXPENSES PAID FROM OFFICE OF TREASURER:** | | |
| Salaries | $ 13,986.71 | |
| Taxes | 6,784.11 | |
| Auto expense--Medical Director | 334.80 | |
| General expense | 131.27 | |
| | | 21,236.89 |
| **NET LOSS BEFORE OTHER INCOME** | | $ 9,453.11 |
| **OTHER INCOME--TREASURER'S RECORDS:** | | |
| Interest on hospital funds | $ 502.50 | |
| Legal costs of prior year--reversed | 659.87 | 1,162.37 |
| **NET LOSS TO DEFICIT--Exhibit A** | | $ 8,290.74 |

Exhibit B

## STATEMENT OF INCOME AND EXPENSES
## Year Ended June 30, 1941

### INCOME AND EXPENSE--Schedule B-1:

| | | |
|---|---|---|
| Income from hospitalization and other services | $3564,089.46 | |
| Expense | 501,023.22 | |
| | | $3,063,066.24 |

### DEDUCTIONS FOR RESERVES:

| | | |
|---|---|---|
| Provision for depreciation and obsolescence | $ 36,839.96 | |
| Provision for doubtful accounts | 4,642.50 | |
| | | 41,482.46 |

### NET INCOME PRIOR TO TREASURER'S INCOME AND EXPENSE

$11,782.78

### EXPENSES PAID FROM OFFICE OF TREASURER:

| | | |
|---|---|---|
| Salaries | $ 13,986.71 | |
| Taxes | 6,784.11 | |
| Auto expense--Medical director | 334.80 | |
| General expense | 131.27 | |
| | | 21,236.89 |

### NET LOSS BEFORE OTHER INCOME

$ 9,453.11

### OTHER INCOME--TREASURER'S RECORDS:

| | | |
|---|---|---|
| Interest on hospital funds | $ 502.50 | |
| Legal costs of prior year--reversed | 659.87 | |
| | | 1,162.37 |

### NET LOSS TO DEFICIT--Exhibit A

$ 8,290.74

Schedule B-1

## STATEMENT OF INCOME AND EXPENSE--HOSPITAL RECORDS
### Before Provision for Reserves
### For the Year Ended June 30, 1941

| | Income | Expense |
|---|---|---|
| **INCOME FROM CARE OF PATIENTS:** | | |
| Rooms and wards | $319,722.25 | |
| Operating room | 43,612.56 | |
| Drugs and dressings | 44,050.78 | |
| Delivery room | 11,712.10 | |
| Meals and trays | 10,052.35 | |
| Miscellaneous operating income | 5,193.99 | |
| Telephone | 3,889.51 | |
| | $458,233.54 | |
| **HOSPITAL OPERATING EXPENSES:** | | |
| Meals and trays | | $119,855.18 |
| General nursing | | 89,610.38 |
| Administrative salaries | | 26,595.40 |
| Operating room | | 32,065.76 |
| Janitorial services | | 29,550.99 |
| Light, heat and power | | 18,445.08 |
| Maintenance of buildings and grounds | | 17,481.49 |
| Drugs and dressings | | 20,609.72 |
| Medical and surgical | | 15,338.12 |
| Training school for nurses | | 14,755.90 |
| Laundry | | 17,540.48 |
| Taxes | | 3,029.65 |
| Telephone | | 7,808.65 |
| General expenses | | 4,514.43 |
| Linen room | | 5,435.85 |
| Storeroom and purchasing | | 5,016.31 |
| Insurance | | 3,819.94 |
| Miscellaneous operating expenses | | 4,965.18 |
| Total hospital operating expenses | | $436,438.51 |
| **SPECIAL DEPARTMENTS:** | | |
| X-ray and lantern slides | $ 44,428.36 | $ 21,106.66 |
| Laboratory, basal metabolism and electrocardiograph | 41,292.24 | 23,722.73 |
| Physiotherapy | 7,511.60 | 3,704.42 |
| Deep therapy | 2,566.50 | 636.51 |
| Semi-special nursing | 911.25 | 911.25 |
| Emergency room | 1,963.53 | 540.78 |
| Radio | 753.25 | 386.40 |
| Canteen | 962.80 | 660.65 |
| Total income and expense--special departments | $100,389.53 | $ 51,669.40 |
| **OTHER INCOME AND EXPENSES:** | | |
| Discounts | $ 1,488.30 | 9,830.81 |
| Commissions | 891.86 | ..... |
| Tuition | 6,054.17 | ..... |
| Meals, rooms and laundry charged to employes | 6,147.90 | ..... |
| Miscellaneous | 884.16 | ..... |
| Annuity expense--net | .... | 2,127.30 |
| Collection expense | | 957.20 |
| | $ 15,466.39 | $ 12,915.31 |
| **INCOME AND EXPENSE--Exhibit B** | $554,089.46 | $501,023.22 |

Schedule B-1

## STATEMENT OF INCOME AND EXPENSE--HOSPITAL RECORDS
### Before Provision for Reserves
### For the Year Ended June 30, 1941

| | Income | Expense |
|---|---|---|
| **INCOME FROM CARE OF PATIENTS:** | | |
| Rooms and wards | $519,722.25 | |
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| Taxes | | 3,029.65 |
| Telephone | | 7,808.65 |
| General expenses | | 4,514.43 |
| Linen room | | 5,435.85 |
| Storeroom and purchasing | | 5,016.51 |
| Insurance | | 5,819.94 |
| Miscellaneous operating expenses | | 4,965.18 |
| Total hospital operating expenses | | $436,438.51 |
| **SPECIAL DEPARTMENTS:** | | |
| X-ray and lantern slides | $ 44,428.36 | $ 21,106.66 |
| Laboratory, basal metabolism and electro-cardiograph | 41,292.24 | 25,722.73 |
| Physiotherapy | 7,511.60 | 3,704.42 |
| Deep therapy | 2,566.50 | 636.51 |
| Semi-special nursing | 911.25 | 911.25 |
| Emergency room | 1,963.53 | 540.78 |
| Radio | 753.25 | 386.40 |
| Canteen | 962.30 | 660.65 |
| Total income and expense--special departments | $100,389.53 | $ 51,669.40 |
| **OTHER INCOME AND EXPENSES:** | | |
| Discounts | $ 1,488.30 | 9,830.81 |
| Commissions | 891.86 | ..... |
| Tuition | 6,054.17 | ..... |
| Meals, rooms and laundry charged to employes | 6,147.90 | ..... |
| Miscellaneous | 884.16 | ..... |
| Annuity expense--net | .... | 2,127.30 |
| Collection expense | | 957.20 |
| | $ 15,466.39 | $ 12,915.51 |
| **INCOME AND EXPENSE--Exhibit B** | $554,089.46 | $501,023.22 |

Exhibit C

STATEMENT OF CHANGES IN ENDOWMENT FUND INCOME ACCOUNTS
Year Ended June 30, 1941

| | Unexpended Balance June 30, 1940 |
|---|---|
| CONSOLIDATED ENDOWMENT FUND INCOME ACCOUNTS: | |
| Mrs. Harry Babcock Bed Fund | $ 254.19 |
| Blanche Kip and Nicholas Bed Fund | 1,824.26 |
| J. Hull Browning Bed Fund | 80.04 |
| Grace Cathedral Bed Fund | 714.42 |
| Ellen Hicks Jones Bed Fund | 118.01 |
| Nurses' Alumnae Bed Fund | 1,077.96 |
| Annie C. Peyton Bed Fund | 799.28 |
| Pixley Bed Fund | 100.44 |
| St. Luke's Church Bed Fund | .... |
| Trinity Church Bed Fund | .... |
| Women's Auxiliary Bed Fund | .... |
| Children's Ward Fund | .... |
| Lydia Paige Montezuma Building Repair Fund | 386.61 |
| The House of Friendship | 16.19 |
| Jesse D. and Elizabeth Moody Carr Bed Fund | 130.75 |
| Agnes Moody Bourn | 160.47 |
| Julia Bragg | 46.86 |
| Mary H. Latham | 465.14 |
| Sara K. Boyd Estate | .... |
| Louis Findlay Montezuma Fund | .... |
| General Endowment | 17.91 |
| Totals | $3,851.07 |

LYDIA PAIGE MONTEZUMA ENDOWMENT FUND INCOME ACCOUNTS:

| | |
|---|---|
| Lydia Paige Montezuma Hospital | $1,151.79 |
| Lydia Paige Montezuma Free Room | 364.66 |
| Louis Findlay Montezuma Free Room | 827.12 |
| Mary Warren Paige Free Bed | 267.90 |
| Timothy Paige Free Bed | 346.88 |
| Totals | $2,364.35 |

ESTATE OF ELIZABETH TITTEL $ 102.08

Totals $6,037.42

Exhibit C

## STATEMENT OF CHANGES IN ENDOWMENT FUND INCOME ACCOUNTS
### Year Ended June 30, 1941

| | Unexpended Balance June 30, 1940 |
|---|---|
| **CONSOLIDATED ENDOWMENT FUND INCOME ACCOUNTS:** | |
| Mrs. Harry Babcock Bed Fund | $ 264.19 |
| Bishops Kip and Nichols Bed Fund | 1,824.26* |
| J. Hull Browning Bed Fund | 80.04 |
| Grace Cathedral Bed Fund | 714.42 |
| Elias Hicks Jones Bed Fund | 118.01 |
| Nurses' Alumnae Bed Fund | 1,077.96 |
| Annie C. Peyton Bed Fund | 799.28 |
| Pixley Bed Fund | 100.44 |
| St. Luke's Church Bed Fund | .... |
| Trinity Church Bed Fund | .... |
| Women's Auxiliary Bed Fund | .... |
| Children's Ward Fund | .... |
| Lydia Paige Monteagle Building Repair Fund | 385.61 |
| The House of Friendship | 15.19 |
| Jesse D. and Elizabeth Woods Carr Bed Fund | 130.75 |
| Agnes Moody Bourn | 160.47 |
| Julia Bragg | 45.86 |
| Mary M. Latham | 465.14 |
| Sara M. Boyd Estate | ..... |
| Louis Findlay Monteagle Fund | ..... |
| General Endowment | 17.91 |
| Totals | $2,551.01 |
| **LYDIA PAIGE MONTEAGLE ENDOWMENT FUND INCOME ACCOUNTS:** | |
| Lydia Paige Monteagle Hospital | $1,131.79 |
| Lydia Paige Monteagle Free Room | 354.66 |
| Louis Findlay Monteagle Free Room | 287.12 |
| Mary Warren Paige Free Bed | 263.90 |
| Timothy Paige Free Bed | 346.86 |
| Totals | $2,384.33 |
| ESTATE OF ELIZABETH TITTEL | $ 102.08 |
| Totals | $5,037.42 |

Exhibit C

## STATEMENT OF CHANGES IN ENDOWMENT FUND INCOME ACCOUNTS
### Year Ended June 30, 1941

| Income | Hospitalization | Income Added to Principal | Other Disbursements | Unexp nded Balance June 30,1941 |
|---|---|---|---|---|
| $ 675.36 | $ 723.90 | $ ..... | $ ..... | $ 215.65 |
| 1,633.55 | 2,590.02 | ..... | 82.79(1)* | 2,697.94* |
| 188.15 | 226.59 | ..... | ..... | 41.60 |
| 342.91 | 373.55 | ..... | ..... | 683.78 |
| 724.40 | 754.83 | ..... | ..... | 87.58 |
| 806.00 | 517.35 | ..... | ..... | 1,366.61 |
| 699.36 | 1,120.90 | ..... | ..... | 377.74 |
| 150.19 | 22.75 | ..... | ..... | 227.88 |
| 97.05 | ..... | 97.05 | ..... | ..... |
| 527.49 | ..... | 527.49 | ..... | ..... |
| 82.79 | ..... | ..... | 82.79(1) | ..... |
| 119.03 | ..... | 119.03 | ..... | ..... |
| 413.98 | ..... | ..... | 727.39(5) | 72.20 |
| 395.14 | ..... | ..... | 410.33(2) | ..... |
| 303.02 | 372.69 | ..... | ..... | 61.08 |
| 893.67 | 920.08 | ..... | ..... | 134.06 |
| 91.26 | 115.70 | ..... | ..... | 21.42 |
| 542.17 | 971.85 | ..... | ..... | 35.46 |
| 1,255.98 | ..... | ..... | 1,024.72(4) | 231.26 |
| 982.90 | ..... | ..... | ..... | 982.90 |
| 2,946.85 | 2,948.89 | ..... | ..... | 15.87 |
| $13,871.25 | $11,659.10 | $ 743.57 | $2,162.44 | $1,857.15 |
| $ 6,612.85 | $ 7,066.02 | $ ..... | $ 470.81 | $ 207.81 |
| 1,139.33 | 1,115.29 | ..... | 85.48 | 293.22 |
| 1,144.08 | 1,123.33 | ..... | 85.61 | 222.26 |
| 536.01 | 566.17 | ..... | 44.01 | 189.73 |
| 526.79 | 612.15 | ..... | 44.06 | 217.44 |
| $ 9,959.06 | $10,482.96 | $ ..... | $ 729.97(3) | $1,130.46 |
| $ 179.33 | $ 73.85 | $ ..... | $ ..... | $ 207.56 |
| $24,009.64 | $22,215.91 | $ 743.57 | $2,892.41 | $3,195.17 |

(1) Women's Auxiliary income transferred to income of Bishops Kip and Nichols Bed Fund.
(2) Income paid to beneficiary.
(3) Trustees fees and expenses.
(4) Fees and expenses of litigation in excess of principal cash.
(5) Expended for repairs to hospital buildings.

(*Figures in red)

Exhibit C

STATEMENT OF CHANGES IN WOMEN'S AUXILIARY TURN INCOME ACCOUNTS
Year ended June 30, 1941

| Income | Hospitalization | Income added to Principal | Other Disbursements | Unexpended Balance June 30, 1941 |
|---|---|---|---|---|
| $ 675.36 | $ 723.90 | $ ..... | $ ..... | $ 315.65 |
| 1,633.55 | 2,590.02 | ..... | 82.79(1) | 2,607.94* |
| 188.15 | 266.50 | ..... | ..... | 41.80 |
| 642.91 | 273.55 | ..... | ..... | 685.78 |
| 724.40 | 764.83 | ..... | ..... | 87.58 |
| 805.00 | 517.35 | ..... | ..... | 1,368.81 |
| 699.36 | 1,120.90 | ..... | ..... | 377.74 |
| 180.19 | 22.75 | ..... | ..... | 287.88 |
| 97.05 | ..... | 97.05 | ..... | ..... |
| 527.49 | ..... | 527.49 | ..... | ..... |
| 88.79 | ..... | ..... | 82.79(1) | ..... |
| 119.03 | ..... | 119.03 | ..... | ..... |
| 413.98 | ..... | ..... | 727.39(5) | 72.20 |
| 395.14 | ..... | ..... | 410.33(2) | ..... |
| 308.02 | 372.89 | ..... | ..... | 81.08 |
| 893.67 | 920.08 | ..... | ..... | 154.06 |
| 91.26 | 115.70 | ..... | ..... | 21.42 |
| 542.17 | 571.85 | ..... | ..... | 36.46 |
| 1,285.98 | ..... | ..... | 1,024.72(4) | 831.26 |
| 982.90 | ..... | ..... | ..... | 982.90 |
| 2,946.88 | 2,948.69 | ..... | ..... | 18.87 |
| $13,871.85 | $21,659.10 | $ 743.57 | $2,168.44 | $1,857.15 |

| | | | | |
|---|---|---|---|---|
| $ 6,812.85 | $ 7,088.02 | $ ..... | $ 470.81 | $ 267.81 |
| 1,189.33 | 1,118.29 | ..... | 88.46 | 293.28 |
| 1,144.08 | 1,153.33 | ..... | 85.41 | 288.26 |
| 538.01 | 566.17 | ..... | 44.01 | 189.73 |
| 528.79 | 812.13 | ..... | 44.03 | 817.44 |
| $ 9,959.06 | $10,488.96 | $ ..... | $ 728.97(3) | $1,160.46 |
| 179.34 | 73.85 | ..... | ..... | 207.56 |
| $26,009.64 | $22,815.91 | $ 743.57 | $2,892.41 | $3,195.17 |

(1) Women's Auxiliary income transferred to income of Bishops Kip and Nicholas Bed Fund.
(2) Income paid to beneficiary.
(3) Trustees fees and expenses.
(4) Fees and expenses of litigation in excess of principal cash.
(5) Expended for repairs to hospital buildings.

(*Figures in red)

Exhibit D

## STATEMENT OF CHANGES IN ENDOWMENTS, YEAR ENDED JUNE 30, 1941, AND DISPOSITION OF ENDOWMENT FUNDS AT JUNE 30, 1941

| | | | |
|---|---|---|---|
| **STATUS OF ENDOWMENT FUNDS AT JUNE 30, 1940:** | | | |
| Investments | | | $541,250.69 |
| Uninvested cash | | | 31,434.11 |
| | | | $572,684.80 |
| **ADDITIONS DURING PERIOD:** | | | |
| Bequests and donations: | | | |
| Sara M. Boyd Estate | $108,732.30 | | |
| Louis Findley Monteagle Fund | 23,206.74 | | |
| Bishops Kip and Nichols Bed Fund | 845.82 | | |
| Grace Cathedral Bed Fund | 20.50 | | |
| Trinity Church Bed Fund | 64.00 | | |
| Nurses' Alumnae Bed Fund | 5.00 | | |
| General Endowment: | | | |
| Estate of Frances Stowasser $100.00 | | | |
| Unspecified 547.50 | 647.50 | | |
| | | $133,521.86 | |
| Income added to principal: | | | |
| St. Luke's Church Bed Fund | 97.05 | | |
| Trinity Church Bed Fund | 527.49 | | |
| Children's Ward Fund | 119.03 | | |
| Grace M. Kennedy Trust | 87.89 | | |
| | | 831.46 | |
| Profits and losses*, net, from sales and redemption of securities including managers' and trustees' fees: | | | |
| Consolidated Endowment Funds | 3,889.32* | | |
| Lydia Paige Monteagle Endowment Fund | 1,098.57 | | |
| Grace M. Kennedy Trust | 82.50* | 2,873.25* | |
| Total additions during period | | | 131,480.07 |
| **TOTAL ENDOWMENTS AT JUNE 30, 1941** | | | $704,164.87 |
| **STATUS OF ENDOWMENTS AT JUNE 30, 1941:** | | | |
| Investments | | | $690,977.50 |
| Uninvested cash | | | 13,187.37 |
| **TOTAL ENDOWMENT FUNDS AT JUNE 30, 1941** | | | $704,164.87 |

(*Figures in red)

4

Exhibit 4

## STATEMENT OF CHANGES IN ENDOWMENTS, YEAR ENDED JUNE 30, 1941, AND DISPOSITION OF ENDOWMENT FUNDS AT JUNE 30, 1941

| | | |
|---|---|---|
| **STATUS OF ENDOWMENT FUNDS AT JUNE 30, 1940:** | | |
| Investments ..... | | $941,250.69 |
| Uninvested cash ..... | | 31,434.11 |
| | | $972,684.80 |
| **ADDITIONS DURING PERIOD:** | | |
| Bequests and donations: | | |
| Sara H. Boyd estate ..... | $108,732.30 | |
| Louis Findley Montsegle Fund ..... | 23,206.74 | |
| Bishop Kip and Hiemia Bed Fund ..... | 845.83 | |
| Grace Cathedral Bed Fund ..... | 20.50 | |
| Trinity Church Bed Fund ..... | 64.00 | |
| Nurses' Alumnae Bed Fund ..... | 5.00 | |
| General Endowment: | | |
| Estate of Frances Stowasser $100.00 | | |
| Unspecified ..... 547.50 | 647.50 | |
| | | $133,521.86 |
| Income added to principal: | | |
| St. Luke's Church Bed Fund ..... | 97.05 | |
| Trinity Church Bed Fund ..... | 527.49 | |
| Children's Ward Fund ..... | 119.03 | |
| Grace M. Kennedy Trust ..... | 87.89 | |
| | | 831.46 |
| Profits and losses", net, from sales and redemption of securities including managers' and trustees' fees: | | |
| Consolidated Endowment Funds ..... | 3,889.32* | |
| Lydia Fairs Montsegle Endowment Fund. | 1,098.57 | |
| Grace M. Kennedy Trust ..... | 82.50* | 2,879.39* |
| Total additions during period ..... | | $131,480.07 |
| **TOTAL ENDOWMENTS AT JUNE 30, 1941** ..... | | $1,104,164.87 |
| **STATUS OF ENDOWMENTS AT JUNE 30, 1941:** | | |
| Investments ..... | | $1,090,977.30 |
| Uninvested cash ..... | | 13,187.57 |
| **TOTAL ENDOWMENT FUNDS AT JUNE 30, 1941** ..... | | $1,104,164.87 |

(Per ut seq.)

The disposition of each of the endowments is presented in the following summary:

| | Total of Endowments | Endowment Funds Investments | Endowment Funds Cash |
|---|---|---|---|
| CONSOLIDATED ENDOWMENTS: | | | |
| Mrs. Harry Babcock Bed Fund | $ 14,437.70) | | |
| Bishops Kip and Nichols Bed Fund | 35,417.93) | | |
| J. Hull Browning Bed Fund | 4,022.33) | | |
| Grace Cathedral Bed Fund | 7,334.75) | | |
| Elias Hicks Jones Bed Fund | 15,486.16) | | |
| Pixley Bed Fund | 3,210.76) | | |
| St. Luke's Church Bed Fund | 2,171.86) | | |
| Trinity Church Bed Fund | 11,842.40) | | |
| Annie C. Peyton Bed Fund | 14,950.85) | | |
| Nurses' Alumnae Bed Fund | 17,231.73) | | |
| Women's Auxiliary Bed Fund | 1,769.96) | $367,638.50 | $10,645.20 |
| Children's Ward Fund | 2,663.74) | | |
| Lydia Paige Monteagle Building Repair Fund | 8,850.02) | | |
| The House of Friendship | 8,447.34) | | |
| Jessie D. and Elizabeth Woods Carr Bed Fund | 6,477.87) | | |
| Agnes Moody Bourn | 19,104.82) | | |
| Julia Bragg Estate | 1,951.01) | | |
| Mary M. Latham Estate | 11,590.45) | | |
| Sara M. Boyd Estate | 108,399.50) | | |
| Louis Findlay Monteagle Fund | 22,946.29) | | |
| General | 59,976.23) | | |
| Total consolidated endowments | $378,283.70 | $367,638.50 | $10,645.20 |
| GRACE M. KENNEDY TRUST | $ 32,506.42 | $ 32,108.30 | $ 398.12 |
| LYDIA PAIGE MONTEAGLE ENDOWMENTS: | | | |
| Lydia Paige Monteagle Hospital | $200,143.09 | $199,261.75 | $ 881.34 |
| Lydia Paige Monteagle Free Room | 31,219.31 | 31,066.68 | 152.63 |
| Louis Findlay Monteagle Free Room | 31,209.69 | 31,068.20 | 141.49 |
| Mary Warren Paige Free Bed | 15,395.73 | 14,979.19 | 416.54 |
| Timothy Paige Free Bed | 15,406.93 | 14,854.88 | 552.05 |
| Total Lydia Paige Monteagle Endowments | $293,374.75 | $291,230.70 | $ 2,144.05 |
| Total endowments | $704,164.87 | $690,977.50 | $13,187.37 |

Exhibit D Sheet 2

The disposition of each of the endowments is presented in the following summary:

| | Total of Endowments | Endowment Funds Investments | Endowment Funds Cash |
|---|---|---|---|
| **CONSOLIDATED ENDOWMENTS:** | | | |
| Mrs. Harry Babcock Bed Fund | $ 14,437.70 | | |
| Bishops Kip and Nichols Bed Fund | 36,417.43 | | |
| J. Hull Browning Bed Fund | 4,022.33 | | |
| Grace Cathedral Bed Fund | 7,344.75 | | |
| Alice Hicks Jones Bed Fund | 15,486.16 | | |
| Pixley Bed Fund | 3,810.76 | | |
| St. Luke's Church Bed Fund | 2,171.86 | | |
| Trinity Church Bed Fund | 11,842.40 | | |
| Annie C. Peyton Bed Fund | 44,950.85 | | |
| Nurses' Alumnae Bed Fund | 17,231.73 | | |
| Woman's Auxiliary Bed Fund | 1,798.96 | $367,658.50 | $10,645.20 |
| Children's Ward Fund | 2,863.74 | | |
| Lydia Paige Montagie Building Repair Fund | 8,850.02 | | |
| The House of Friendship | 8,447.34 | | |
| Jessie D. and Elizabeth Woods Carr Bed Fund | 6,477.87 | | |
| Agnes Moody Bourn | 19,104.82 | | |
| Julia Bragg Estate | 1,931.01 | | |
| Mary M. Latham Estate | 11,590.45 | | |
| Sara M. Boyd Estate | 108,399.50 | | |
| Louis Findlay Montagie Fund | 22,946.29 | | |
| General | 58,976.25 | | |
| Total consolidated endowments | $378,285.70 | $367,658.50 | $10,645.20 |
| **GRACE M. KENNEDY TRUST** | $ 32,508.42 | $ 32,108.50 | $ 399.92 |
| **LYDIA PAIGE MONTAGIE ENDOWMENTS:** | | | |
| Lydia Paige Montagie Hospital | $200,143.09 | $199,251.75 | $ 891.34 |
| Lydia Paige Montagie Free Room | 34,219.31 | 31,066.68 | 152.63 |
| Louis Findlay Montagie Free Room | 31,209.69 | 31,068.20 | 141.49 |
| Mary Warren Paige Free Bed | 15,395.73 | 14,979.19 | 416.54 |
| Timothy Paige Free Bed | 15,406.95 | 14,854.88 | 552.05 |
| Total Lydia Paige Montagie Endowments | $296,374.75 | $291,230.70 | $ 2,144.05 |
| Total endowments | $704,164.87 | $690,977.30 | $13,187.57 |

To the Board of Directors
St. Luke's Hospital

Gentlemen:

I have the honor to submit the Hospital Report for the year July 1, 1940 to June 30, 1941.

Though the past year has been difficult, we have come through rather well, with a few disappointments and a moderate deficit in our Cash Reserve.

There are two facts in the "Grand Strategy" of hospital operation which should be carefully considered by those responsible for such voluntary or private hospitals as St.Luke's.

The first of these is the rapidly increasing cost of operation, and the second is the waning supply of competent personnel available for duty in private hospitals located in the larger cities and towns.

The rapidly increasing cost of operation is inevitable and in the main reasonable - a natural result of very desirable developments in scientific procedure and improved ways of life.

At the same time, and developing with increases in cost, there is a falling off in ability at the sources which have supported and maintained the voluntary or private instiution. The first source, Philanthropy, and the second, the Patient's Income. Private Income, though larger in many instances, is proportionately less adequate to meet the cost of rapidly increasing technics demanded by scientific procedure and trained personnel.

Philanthropy will have less with which to endow, and endowments will earn less with diminishing return on capital, and such return as is available will be relatively less effective in meeting legitimately increased costs.

An attempt is being made to meet these conditions, or perhaps it would be better to say we are stumbling or wandering along two roads which we have been driven to take. These roads are Sickness Insurance and Tax Support. The intelligent individual, interested in his own and the general welfare, has no difficulty in deciding which of these roads we should travel. Stupid and unelightened selfishness may force us to take the tax supported road, which in the end will prove as expensive, inefficient and unsympathetic as red-tape and impersonal government control bring about in affairs which demand intelligent, personal and sympathetic interest.

To the Board of Directors
St. Luke's Hospital

Gentlemen:

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At the same time, and developing with increases in cost, there is a falling off in ability at the sources which have supported and maintained the voluntary or private institution. The first source, Philanthropy, and the second, the Patient's Income. Private Income, though larger in many instances, is proportionately less adequate to meet the cost of rapidly increasing technics demanded by scientific procedure and trained personnel.

Philanthropy will have less with which to endow, and endowments will earn less with diminishing return on capital, and such return as is available will be relatively less effective in meeting legitimately increased costs.

An attempt is being made to meet these conditions, or perhaps it would be better to say we are stumbling or wandering along two roads which we have been driven to take. These roads are Sickness Insurance and Tax Support. The intelligent individual, interested in his own and the general welfare, has no difficulty in deciding which of these roads we should travel. Stupid and unenlightened selfishness may force us to take the tax supported road, which in the end will prove as expensive, inefficient and unsympathetic as red-tape and impersonal government control bring about in affairs which demand intelligent, personal and sympathetic interest.

The second factor in the "Grand Strategy" of hospital operation which must be considered, i.e., the waning supply of competent personnel, is one which will become more urgent as our neglect of Sickness Insurance becomes more noticeable. This is true for the reason that government insitutions and tax supported laboratories are bidding against private hospitals for the services of the better trained and more highly efficient hospital specialist. At present, the Army, Navy, Public Health Service, Red Cross and defense industries have made it exceedingly difficult for a private institution to exist and operate efficiently. State hospitals and Universities have about drained the supply, through out-bidding private institutions. The fighting force will have first call on supply during the present emergency, and the war, if it comes. This condition will not be entirely relieved after the emergency has passed, as it is almost certain that the fighting force will be increased in size to something like five times pre-war strength. This, together with the current trend toward government operation and control of business and life itself, will tend to destroy private initiative and private institutions such as the present-day voluntary hospital.

The insurance principle and insurance companies are now available in many places and will provide ample funds to pay increasing hospital costs at rates which the great majority can pay, and will pay if properly informed by those who assume responsibility for the care of the sick.

The sick must be cared for, and will be cared for at rates they can afford to pay. If the insurance principle is not accepted and properly utilized, tax supported institutions and time-serving welfarers will take over the task, with the usual results.

INCREASING COSTS AT ST. LUKE'S

From the standpoint of increasing costs of hospital operation, the following St. Luke's experience is of interest:

| INCOME & EXPENSE: | | TOTAL INCOME | TOTAL EXPENSE |
|---|---|---|---|
| | 1923 | $288,940.22 | $328,610.05 |
| | 1941 | 554,089.46 | 501,023.22 |
| | Increase | 265,149.24 | 172,413.17 |
| PAYROLL | 1923 | 216,435.74 | |
| | 1941 | 325,433.45 | |
| | Increase | 108,997.71 | |

The second factor in the "Grand Strategy" of hospital operation which must be considered, i.e., the vanishing supply of competent personnel, is one which will become more urgent as our neglect of Sickness Insurance becomes more noticeable. This is true for the reason that government institutions and tax supported laboratories are bidding against private hospitals for the services of the better trained and more highly efficient hospital specialist. At present, the Army, Navy, Public Health Service, Red Cross and defense industries have made it exceedingly difficult for a private institution to exist and operate efficiently. State hospitals and Universities have about drained the supply, through out-bidding private institutions. The fighting force will have first call on supply during the present emergency, and the war, if it comes. This consideration will not be entirely relieved after the emergency has passed, as it is almost certain that the fighting force will be increased in size to something like five times pre-war strength. This, together with the current trend toward government operation and control of business and life itself, will tend to destroy private initiative and private institutions such as the present-day voluntary hospital.

The insurance principle and insurance companies are now available in many places and will provide ample funds to pay increasing hospital costs at rates which the great majority can pay, and will pay if properly informed by those who assume responsibility for the care of the sick.

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INCREASING COSTS
AT ST. LUKE'S

From the standpoint of increasing costs of hospital operation, the following St. Luke's experience is of interest:

| INCOME & EXPENSES | | TOTAL INCOME | TOTAL EXPENSES |
|---|---|---|---|
| | 1923 | 288,940.82 | 438,610.05 |
| | 1941 | 594,089.46 | 801,025.22 |
| | Increase | 305,148.64 | 172,415.17 |
| PAYROLL | 1923 | 216,436.74 | |
| | 1941 | 328,433.45 | |
| | Increase | 108,997.71 | |

THE PAST YEAR

Operating Income for 1941 increased by $5,695.00 over 1940, and was $55,066.24 over 1941 Expense. However, this year's expense was $16,641.00 more than the expense of 1940. We had an increase of 1100 patient days, and increased our rates in June.

Each of the eight Special (income) Departments, such as X-ray and Laboratory, showed a profit which totalled $51,669.40.

Of the eighteen Operating Departments, several showed a decrease in operating cost, among them the Nurse Training School, where expense decreased approximately $2,000.00. Others of the eighteen Operating Departments showed an increase in operating cost. The cost of operating the Dietary Department increased approximately $3,000.00, in a total expenditure of about $120,000.00. This was the highest increase of any of the departments except Nursing Care, which showed a very unusual increase of $9,864.47. In the preceding year, nursing costs increased $5,180.13, so that we are now about $15,000.00 above our 1939 costs. Salaries were increased in June, but as a matter of fact, the June nurse payroll was less than the May payroll by about $200.00.

Last year's Report mentioned two procedures which it was thought would reduce nursing costs:

(1) Senior class service with the sick was to be increased in time at the bedside to something like full-time service with the sick. Our experience for the year shows that the Senior class was on duty with the sick about 59.6 per cent of the time. The forecast for next year indicates that the Senior class will be on duty with the sick about 67.8 percent of the time. This should result in a reduced general duty payroll. The Senior class will still have six weeks affiliation at Highland Hospital and eight weeks in the Clinic, with about forty hours of class work in the first month of the year.

(2) The next procedure contemplated was substitution of Nurse Aides for general duty nurses, which it was thought would cut down general duty nursing costs, and at the same time, develop a nursing force which would not be totally dependent upon shortage in the supply of competent graduate nurses, particularly if Army and Navy demands should be suddenly increased.

For the following year, Miss Harrison recommends that Nursing Aides perform from 30 to 50 percent of our nursing service. She recommends employment of a minimum of 17 and a maximum of 25 Nursing Aides, the number to depend, of course, upon their availability for adequate service to the sick.

THE PAST YEAR

Operating Income for 1941 increased by $5,895.00 over 1940, and was $5,000,24 over 1941 Expense. However, this year's expense was $16,641.00 more than the expense of 1940. We had an increase of 1100 patient days, and increased our rates in June.

Each of the eight special (income) departments, such as X-ray and Laboratory, showed a profit which totalled $31,889.40.

Of the eighteen Operating Department units, several showed a decrease in operating cost, among them the Nurse Training School, where expense decreased approximately $2,000.00. Others of the eighteen Operating departments showed an increase in operating cost. The cost of operating the dietary department increased approximately $3,000.00, in a total expenditure of about $120,000.00. This was the highest increase of any of the departments except nursing care, which showed a very unusual increase of $9,664.47. In the preceding year, nursing costs increased $5,180.15, so that we are now about $15,000.00 above our 1939 costs. Salaries were increased in June, but as a matter of fact, the June nurse payroll was less than the May payroll by about $200.00.

Last year's report mentioned two procedures which it was thought would reduce nursing costs:

(1) Senior class service with the sick was to be increased in time at the bedside to something like full-time service with the sick. Our experience for the year shows that the senior class was on duty with the sick about 35.6 per cent of the time. The forecast for next year indicates that the senior class will be on duty with the sick about 67.3 percent of the time. This should result in a reduced general duty payroll. The senior class will still have six weeks affiliation at Highland Hospital and eight weeks in the clinic, with about forty hours of class work in the first month of the year.

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For the following year, Miss Harrison recommends that Nursing Aides perform from 30 to 50 percent of our nursing service. She recommends employment of a minimum of 17 and a maximum of 25 nursing aides, the number to depend, of course, upon their availability for adequate service to the sick.

It is probably true that St. Luke's Hospital has furnished more generous nursing service than many other hospitals, as the number of nurses on duty and the cost of their service per patient day is considerably above that in other hospitals here and elsewhere. As a matter of fact, one San Francisco private hospital somewhat larger than St.Luke's, has a patient day cost for nursing service approximately 60 cents per patient day less than St. Luke's Hospital nursing service. The number of patient days in the hospital mentioned has increased some twelve thousand in the past three years, so it would seem that this less expensive service has been acceptable to more and more doctors and patients.

The number of individuals on duty with the sick in San Francisco hospitals (nurses, aides, orderlies, etc.), varies from 1 to 0.87 patients, to 1 to 1.47 patients. Those on duty with the sick at St. Luke's Hospital average 1 to 0.87 per patient day, the highest in San Francisco. The ratio of pupil nurses is 1 pupil to 2.2 patients, which is the same in another large San Francisco hospital, where the nursing force is 1 to 0.98 patients.

Omitting Special Duty Nurses (paid by the patient) St. Luke's nursing personnel is as 1 to 1.10 patients, which is also the highest personnel ratio in San Francisco. Our Special Duty Nurses averaged 39.1 per day during the month of June, which was an average month. In the past we have had as many as sixty specials on duty on a given day.

If nursing costs continue to increase beyond our ability to pay them or to offer acceptable rates, we may be compelled to reduce the cost. Our nursing payroll has increased $53,666.96 since 1936.

STATISTICAL SUMMARY From the standpoint of hospital service, this year has been the largest in the history of the hospital save two - 1927 and 1937. The total number of patient days last year amounted to 57,184. The daily average number of patients was 156.7, or 78.4 percent occupancy. The average stay per patient amounted to 10.6 days. There were fewer patients operated upon than the previous year and fewer number of operations performed. The number of X-ray pictures taken increased 8 percent and the X-ray treatments showed a slight increase. The number of Laboratory examinations made increased slightly less than 5 percent.

The number of days free treatment furnished decreased approximately 5 percent. This occurred mainly in those patients treated on the Weeks Hospitalization Fund and the Katharine and Harry Babcock Fund, although there

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The number of days free treatment furnished decreased approximately 5 percent. This occurred mainly in those patients treated on the Weeks Hospitalization Fund and the Katharine and Harry Babcock Fund, although there

was also a slight decrease in the Hospital Care of Nurses and the Community Chest patients.

The average cost per patient day for hospital service increased only three cents over the past year. The average increase in cost of subsistence showed a like increase of three cents. However, the increase in rates which went into effect June 1, 1941, raised the income per patient day approximately fifty cents, to offset an increase in cost per patient day of about forty cents.

HOSPITALIZATION INSURANCE

Throughout the year negotiations have been carried out through the Hospital Conference of San Francisco, for the purpose of establishing a uniform policy with regard to the business relationship between hospitals and the responsible insurance carriers of Hospital Service Policies. The negotiations have resulted in a contract with two of the organizations - the Health Service of California, and the California Physicians Service - wherein they agree to pay regular rates as charged the general public when any of their beneficiaries require hospitalization. The third organization - Health Service System - is operating under those terms at present, and it is believed shortly will contract to continue operating in that manner. This is a very desirable situation and it is hoped that eventually all of that type of service will be rendered in accord with a single uniform contract.

PERSONNEL RELATIONS

Personnel problems throughout the hospital have been trying during the past year and undoubtedly will continue for some time to come. We have completed a contract with the Hospital and Institutional Workers Union, the duration of which is to be two years and will be opened for further negotiations only if the index of living cost changes ten percent in either direction. At the present time we are negotiating with the Engineers Union and the Nurses Union, although it is believed that little will come of these attempts to raise pay. It must be remembered, however, that personnel problems are not solved by new contracts, because job opportunities in industry at present offer such attractive possibilities that our employees are enticed away, thus requiring us to continuously train inexperienced people to do the work, only to lose them when they have received that necessary training. From this results a lower standard of service, which can be kept at a minimum by constant and closer supervision.

As a gesture toward good personnel relations throughout the hospital this year we have eliminated

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the various dining rooms and different menus, so that now all of the employees who receive food as part of wages, share a common board.

FOOD AND FOOD SERVICE

Only minor repairs and replacements were required in the Dietary Department during the past year, with the exception of the purchase of a new ice cream freezer and renovating the bake shop. A new Assistant Dietitian has replaced one who resigned. As mentioned elsewhere, personnel problems in this department have been very trying. Food cost per meal for the year averaged $ .1735.

STORAGE AND SUPPLY

The General Stores Department had an exceedingly busy year, mainly because of the advance purchase campaign which has been carried out. The supplementary audit will show that this program is practically at completion. Storage space for the goods purchased was made by utilizing rooms formerly used as helps' quarters and dressing rooms.

ACCOUNTING

The new equipment acquired for the change in the management of the payroll system consists of a machine tabulator bar and a ledger for employee payroll cards. This new system is a tremendous time-saver, the work being done now by one person in about 12 hours per month.

The storage vault is being rearranged to allow for more adequate storage space.

Accounts Receivable at the end of the year amounted to $38,117.92.

BUILDINGS AND GROUNDS

The physical plant of the hospital is in a very satisfactory state of maintenance at the present time, as a result of a rather extensive effort in painting and redecorating which was carried on early this year. All of the wards and somewhat over 25 of the private rooms were re-done, not to mention the work done in the Nurses' Home.

Other items of improvement and repair consist of:

1. Renovation of the bake shop $321.00
2. Rebuilding a wing of Pope Ward to make a large Isolation Ward, for which we thank Mr. Pope.

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| | | |
|---|---|---|
| 3. | Utilizing part of the second floor of the Clinic Building as a Pediatric Clinic | $373.00 |
| 4. | Resurfacing roof on Main Building | 144.00 |
| 5. | Institution of a refrigeration unit to cool the Morgue | 433.00 |
| 6. | Installation of a new ammonia compressor for the ice machine | 1,193.00 |
| 7. | Installation of three new tumbler dryers in the laundry | 1,175.00 |
| 8. | Sanding of all the wells and installation of new casing in one well | 375.00 |
| 9. | New ice cream freezing unit | 725.00 |
| 10. | New equipment and replacement, Nurses Home | 1,034.48 |
| | Total | $5,775.48 |

Replacements of a major order which may well be expected to be necessary sometime in the future are:

1. Dishwashing machine
2. Water softeners
3. Hot water piping in the Nurses Home
4. New tubing in the boilers
5. One new washer in the Laundry.

This is not an all-inclusive list, but contains those items from which we have already received warnings.

PROFESSIONAL STAFF

At the present time the Hospital is being operated with a reduced number of House Staff Interns and Residents. The demand for doctors in the armed forces and in private industrial positions is creating a hardship most manifest in filling hospital House Staff positions. Our usual quota is eleven members, but at the present time we have only seven members, though we have made sincere efforts to obtain more. However, we are supplementing this number by fourth year medical students as Externs, to do work comparable to work of the Interns, but under a good deal closer supervision. Also, in an attempt to lighten the work carried by the House Staff, we have employed a full-time nurse anesthetist for the purpose of giving maternity anesthesia, a time-consuming job, and to help in the operating room with selected cases. This is a change from our former policy of only permitting professional anesthetists in the Hospital, but it is a necessary temporary expedient to allow the Hospital to carry on as efficiently as possible. We are also giving consideration to a plan to employ a medical stenographer, to allow the House Staff to dictate their histories and physical examinations and thus save them the time-consuming job of record writing.

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General Staff meetings have been held monthly throughout the year and have been very satisfactorily attended. The use of colored photographs of specimens and moving picture treatment of various topics is accorded a hearty endorsement by all who attend.

We are deeply grateful for the opportunity and privilege we have enjoyed in another year of service to the hospital and the public. We have appreciated more than ever the support and guidance of our Directors and the kindly interest and understanding of our many friends.

The Statistical summary and Departmental Reports follow.

Respectfully submitted,

HOWARD H. JOHNSON, M.D.
Director

## GENERAL STATISTICS - FOR THE YEAR ENDING JUNE 30, 1941

| | 1941 | 1940 | 1923 |
|---|---|---|---|
| Patients treated during year | 5411 | 5334 | 3814 |
| Patients treated during year, including infants | 5829 | 5761 | - |
| Patients discharged during year | 5188 | 5166 | 3616 |
| Patients discharged during year, including infants | 5585 | 5580 | - |
| Patients died during year | 200 | 167 | 170 |
| Patients died during year, including infants | 212 | 175 | - |
| Daily average number of patients | 156.7 | 153.3 | 108.8 |
| Daily average number of patients, including infants | 166.9 | 164.9 | - |
| Total number of days treatment furnished | 57,184 | 56,080 | 39,715 |
| Total number of days treatment furnished, including infants | 60,934 | 60,220 | - |
| Total number of days free treatment furnished | 5,530 | 6,194 | - |
| Greatest number of patients | 6/27-184 | 5/17--190 | 5/1-129 |
| Smallest number of patients | 9/2--127 | 12/24-106 | 4/1- 87 |
| Number of operations performed | 3,861 | 4,361 | 3,425 |
| Number of patients operated on during year | 3,376 | 3,502 | 2,531 |
| Number of emergency cases treated during year | 2,218 | 2,350 | - |
| Number of x-ray pictures taken | 13,302 | 12,356 | 4,346 |
| Number of x-ray treatments and examinations made | 5,398 | 5,146 | 1,401 |
| Number of Laboratory examinations made | 36,144 | 34,843 | 16,718 |
| Total amount expended during year | $624,622.21 | 591,645.99 | 295,252.30 |
| Total amount collected during year | 603,496.72 | 594,684.97 | 278,749.28 |
| Free Treatment : | | | |
| Community Chest: | 1941 | 1940 | |
| Hospitalization | $7,950.07 | $7,185.10 | |
| Out-patient free work | 2,117.07 | 2,563.13 | |
| Clinic Deficit | 6,477.81 | 7,619.75 | 16,544.95 / 17,367.98 |
| Endowments | | | 21,698.56 / 20,105.89 |
| Discount Expense | | | 1,815.56 / 1,707.13 |
| Weeks' Fund Hospitalization | | | 3,768.38 / 10,377.20 |
| Katharine and Harry Babcock Fund | | | 5,011.52 / 8,126.22 |
| Nurses' Alumnae Hospitalization | | | 383.30 / 533.35 |
| Hospital Care of Nurses | | | 2,973.47 / 3,846.95 |
| Total Free Treatment and Discounts | | | 52,195.74 / 62,064.72 / 28,561.02 |
| Cost per patient day - adults | | | 10.04 / 10.01 / 7.43 |
| Cost per patient day - adults and infants | | | 9.42 / 9.37 / - |
| Cost of subsistence per day - adults | | | 2.10 / 2.07 / 1.84 |
| Cost of subsistence per day - adults and infants | | | 1.97 / 1.94 / - |

| | 1940 | 1939 | 1938 |
|---|---|---|---|
| Patients admitted during the year ..... | 2,000 | 1,917 | 2,014 |
| Patients discharged during the year ..... | 2,080 | 2,088 | 2,025 |
| Average daily census ..... | 2,010 | 1,961 | 1,970 |
| Average daily census of patients in the hospital ..... | 2,000 | 1,950 | 1,960 |
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| Average daily census of patients in the hospital ..... | 2,000 | 1,950 | 1,960 |
| Total number of x-ray pictures taken ..... | 2,000 | 1,950 | 1,960 |
|

## REPORT OF THE NURSING DEPARTMENT

The following Annual Report of the Nursing Department for the year ending June 30, 1941, is hereby submitted for your consideration:

| | | |
|---|---|---|
| Number of student nurses ..... | | 73 |
| Number of graduate nurses ..... | | 54.5 |
| General duty nurses on floors ..... | | 37 |
| Students admitted in September 1940 ..... | | 33 |
| Students who left training ..... | | 7 |
| Health ..... | 2 | |
| Scholarship ..... | 3 | |
| Marriage ..... | 2 | |
| Students graduated ..... | | 35 |
| Students on indefinite leave ..... | | 0 |
| Days lost because of illness ..... | | 1158 |
| Graduates ..... | 239 | |
| Students ..... | 774 | |
| Attendants ..... | 145 | |
| Number of Attendants (June 30, 1941) ..... | | 23 |

The above figures show that we have 17 students less than we had last year as well as fewer graduates. Most of the extra work is being done by Attendants and Orderlies, in which number there has been an increase of 10 over this time last year. This increase was gradual, just as the decrease in the number of students was gradual. Thus, the average number of Attendants on duty during the year was 15 plus. The increased cost of nursing service during the past year, in our opinion, has been due to the fact that there are fewer students enrolled in the School. The smaller enrollment has come about because of the fact that there is only one class per year, whereas there were formerly two - one in January and one in September. It is hoped that the original average of 100 students will be reached eventually, and that, when this comes about, a fall in the cost of nursing will ensue.

Although there are many inquiries concerning the School - we have sent out over 1000 catalogues during the year - we were unable to procure more than 34 good applicants this year. Part of the reason for this may be the high tuition, which is the highest of any three-year school in the City. However, we have a very high type of student. Twenty-two students will graduate this Fall; with the 34 entering, the enrollment will reach 85, although it is always uncertain as to how many will remain in training. If a School of Nursing is maintained; if the Residence is used to house the students, and if salaries of Instructors are paid for a few or many students, it seems reasonable to suppose that the hospital nursing service stands to gain by a larger enrollment, particularly since each student pays $250.00 to the hospital.

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Our suggestion, therefore, for decreasing the cost of nursing service is to increase the size of the School. It must be remembered that the rise in cost of nursing service was due wholly to salaries paid to those who took the place of the students who formerly worked in the hospital without remuneration. Cost of maintaining the School was not estimated in these figures. Therefore, if the cost is to be decreased, more people working without salary must be employed to do the nursing service.

An effort to use less expensive help is being made, employing trained Attendants wherever it is possible to use them. The duties of these workers have been increased and enlarged to include the care of convalescent patients In this connection it is well to remember that there are many duties which the non-professional workers cannot do; that these duties vary largely with the kind of patient with whom they are working; that the Attendant class must work eight hours out of nine, thus being on duty for only one of the two heavy shifts, the morning and the evening. Professional workers, on the other hand, can work in broken shifts, going off duty in the slack times and returning to work when the need is again heavy. Another influence in the employment of subsidiary workers is that they cannot be used in the care of acutely ill patients, so that when the operative schedule is heavy, there is need for fewer than at times when there are many convalescents. Therefore, while we believe that there is a definite place for these workers in the care of the sick, we believe that it is poor economy to employ more than we can reasonably handle.

Still another factor which influences the number of Attendants employed is the number of young students on the wards; for example, towards the end of September, the new students will go on the wards and private divisions. They will be able to do minor care of the convalescent, cleaning, carrying trays, feeding the sick, and other duties which are now done by Attendants. Therefore, it would be false economy to keep paid workers, to do what the students may do. This situation will change as the students become more able to do professional work, and again subsidiary workers may be used, in the latter instance, however, to replace graduate nurses.

NURSING SERVICE:

There has been a very high turnover in the nursing staff this year; this is partly due to the demands of the Army, although we have lost only four directly from this cause. Some have left for other positions, and many have left because of marriage. This instability lowers the efficiency of the staff and seems to create restlessness.

A program of staff education was inaugurated last Fall and ran during the entire year. Staff nurses were thus given education in modern methods, recent discoveries in the medical field,

Our suggestion, therefore, for decreasing the cost of nursing service is to increase the size of the school. It must be remembered that the rise in cost of nursing service was due wholly to salaries paid to those who took the place of the students who formerly worked in the hospital without remuneration. Cost of maintaining the school was not estimated in these figures. Therefore, if the cost is to be decreased, more people working without salary must be employed to do the nursing service.

An effort to use less expensive help is being made, employing trained attendants wherever it is possible to use them. The duties of these workers have been increased and enlarged to include the care of convalescent patients. In this connection it is well to remember that there are many duties which the nonprofessional workers cannot do; that these duties vary largely with the kind of patient with whom they are working; that the Attendant class must work eight hours out of nine, thus being on duty for only one of the two heavy shifts, the morning and the evening. Professional workers, on the other hand, can work in broken shifts, going off duty in the slack times and returning to work when the need is again heavy. Another influence in the employment of subsidiary workers is that they cannot be used in the care of acutely ill patients, so that when the operative schedule is heavy, there is need for fewer than at times when there are many convalescents. Therefore, while we believe that there is a definite place for these workers in the care of the sick, we believe that it is poor economy to employ more than we can reasonably handle.

Still another factor which influences the number of Attendants employed is the number of young students on the wards; for example, towards the end of September, the new students will go on the wards and private divisions. They will be able to do minor care of the convalescent, cleaning, carrying trays, feeding the sick, and other duties which are now done by Attendants. Therefore, it would be false economy to keep paid workers, to do what the students may do. This situation will change as the students become more able to do professional work, and again subsidiary workers may be used, in the latter instance, however, to replace graduate nurses.

NURSING SERVICE:

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latest treatments of various diseases, etc. The Staff doctors were glad to give lectures to the nurses, many of whom are itinerants, in order to improve the quality of nursing care given their patients, Attendance was compulsory.

New lockers for the use of special duty and staff nurses have been installed in the old Utility Room on the third floor.

As there has been Unionization of nurses in some of the other hospitals in the vicinity, it is possible this might affect us at some future date.

SCHOOL OF NURSING:

It was stated in last year's Annual Report that an affiliation for Pediatrics was being arranged, due to the low number of patients in Pope Ward. This has been increased and it was not necessary to affiliate the students for the service. As this would have taken the students out of the house an additional six weeks, we are happy that it was not necessary.

Capping Exercises were held in February, when 31 very good students were received into the School. The group are very superior and have done good work in all departments.

The Graduation Exercises for the February Class took place at that time, as many of the girls were leaving town to be married or to take positions. The Ceremony in the Chapel was very simple. Bishop Parsons made the Address and it was followed by the usual Tea. Graduation for the September Class will take place on the day the first girls finish their training. This is being done in many schools in the country and is considered better practice than holding the Graduation in June, two months before they finish.

Miss Esther Brooks, M.A., University of California, will replace Miss Josephine Allen as Science Instructor in 1941-1942. Miss Brooks comes to us with a rich background of experience and education and was highly recommended. As Miss Allen resigned in the Spring, and no new Instructor could be appointed before Fall, we were especially fortunate to procure the services of Dr. Miriam Davis, who very kindly taught two courses for us. The entire Faculty cooperated very nicely and we are extremely grateful to them for their help in our need.

Faculty meetings have been held at intervals during the year. Principles and policies have been discussed, and younger nurses, working for their degrees, are being brought into the teaching field. One of them is teaching nursing care in surgical diseases and another nursing care in communicable diseases. Most of the nursing faculty, as well as many of the Head Nurses, are carrying courses at the University. Miss Muriel Lewis, Assistant Director of Nurses, took summer courses at the University of Chicago during a leave of absence.

The curriculum has been improved in the following ways: with the help of our interested lecturers in Medical and Surgical

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The curriculum has been improved in the following ways: with the help of our interested lecturers in Medical and Surgical

Nursing, Doctors Delprat and Burnham, these courses have been integrated with Diet Therapy, Pharmacology, and Case Study. A change in the division of lecture material made it possible for emphasis to be put on nursing care of the sick rather than on theory. Ward conferences were held three times a week, in an effort to teach the students to make practical application of the theoretical teaching of the classroom. All evening classes but two have been abolished.

The final changes have been made in the curriculum to allow affiliations to come in the last year. Eight weeks are spent in the Clinic and six weeks at Highland Hospital. The remainder of the time is spent at the bedside with the exception of the first month, when classes will be held. Such a change was felt to be advisable because of the greater value to the hospital of the Senior Student.

The Library has been improved by the addition of new reference books and the discarding of those which were out of date. Posters, bulletin boards, lantern slides and movies are being used more frequently for visual methods of instruction.

A change in the uniform was made this year; low collars have replaced the old "bishop" collars, and the addition of name-pins at the throat have improved the looks of the uniform a great deal.

The program for the selection of students which was inaugurated last year has been highly successful, for of the 33 who entered, only three left - two due to poor grades caused by poor health, another because of marriage. This is a very low "mortality". Five other schools in the City have now adopted the plan, and all our pre-nursing students are tested together, records being sent to the schools to which they apply. This is an adaptation of a plan widely used in the East, where thousands of pre-entrance tests are given annually.

Of the thirty-four students entering the School this Fall, 15 have had two years or more of college, 17 have had one year, and two have had part of a year. The size of the classes in Normal Nutrition and Bacteriology (since we are excluding those students who have had the courses in college) is greatly reduced; this facilitates teaching and lightens the burden of both teachers and students.

At the suggestion of the Board of Directors, money which had accumulated in the "Activity Fund" of the School of Nursing was used to start a Loan Fund, available to Senior Students who need money to finish their training. $200.00 was voted by the Student Body, another $100.00 has been given by the Women's Board, and the Board of Directors will make up the remainder of a $1000.00 Loan Fund. Hereafter this is to be called the "Lydia Paige Monteagle Loan Fund". This is indeed a very fine thing, which will help worthy students at a time when they are eager to be responsible for their own debts. Money will be paid back into the Fund within two years, without interest.

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During the year the Student Body organization functioned effectively, meeting once each month. Individual classes were also organized. One of the activities was the British War Relief unit, the only student nurse branch in the City. A large number of knitted articles, children's pyjamas, books, clothing, tinfoil toys, etc. were sent to the San Francisco branch. Another very fine thing was the Annual, which was published under the auspices of the Senior Class. It was efficiently managed and showed a surplus in the Treasury; money was made from the sale of advertisements, returns from the Coca Cola and candy machines, sandwich sales, etc.

An Altar Guild was organized early in the year. Twenty-two Episcopalians became active members and each took her turn in caring for the Altar and the Chapel. At the meetings discussion of religion and the Church was helpful to all. To our knowledge this is the only Episcopal School in the country which has such a Guild, and the number of girls attending meetings showed their desire to learn about and to be of service to their Church.

A great many improvements have been made in the Nurses' Home. Chief among these is the re-decoration of the living room, which was done with great taste by the Women's Board. May we take this opportunity of thanking them for their assistance, and the Board of Directors for voting the funds which made this possible? It is very much appreciated by students and alumnae.

Leather treads were placed on the stairs of the Nurses' Home, to eliminate slipping and falling.

With money which was given to the School of Nursing, an old store-room on the first floor has been converted into a breakfast room. We were given a toaster, radio, and percolator (the last the gift of the Senior Class). A large recreation room in the basement was also furnished; a ping-pong table was given by a former patient, a radio-phonograph by a friend, and colorful pictures obtained through Dr. Weeks. A sewing and ironing room was made from another old room; many of the girls make their own clothes to save money. A fourth room was converted into a "Health Clinic" where physical examinations are held. All of these are helpful in maintaining the home atmosphere, and a decided change in the attitude of the students has been noted and remarked upon by the students themselves.

The recreation program included Symphony concerts, tickets to which were generously given by members of the Board of Directors; a picnic at Sigmund Stern Grove, in conjunction with Mount Zion School of Nursing; a boat ride on the Bay; teas every Sunday afternoon; skating parties; dances in the Home, and readings of good plays by Mrs. Carol Veazie. All were very much enjoyed and well attended. Many of the students have attended U.S.O. dances at the Presidio and Aquatic Park; they were taken and chaperoned by members of St. Francis Community Church.

A House Mother has been employed for the Nurses' Home. Her duties include supervision of the maids, chaperoning and arrang-

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In this report we have spoken several times of our appreciation of help given to us by various individuals and groups. May we mention others: those of the Medical Staff, who have so kindly given of their time and skill in caring for the students' health; Dr. Hodgkin for his kindness and help; Mr. Val Ritschy for his leadership of the Glee Club; to all Department heads, and particularly to the Medical Director, for his wise and kindly assistance through a year which has, in many respects, not been an easy one. It has truly been the "Spirit of St. Luke's" noted in so many ways which has made the year the successful, progressive one which it became through our combined efforts. May we express our thanks to each and all.

Respectfully submitted,

Virginia H. Harrison, R.N.
Director of Nurses

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# LABORATORY REPORT

Year Ending June 30, 1941

The past fiscal year has again shown an increase in the number of Laboratory tests performed. These amount to 36,144 - an increase of 3.7% over 1940. Wassermann tests are mainly responsible for the increased business.

The disturbed world situation has effected an increase in the cost of Laboratory materials and equipment. In anticipation of possible shortages essential materials are being stocked for two years in advance. The Army and Navy are employing increasing numbers of Laboratory technicians, largely taken from civilian positions. Two of our technicians have left this last year because of this. In order to stabilize Laboratory personnel and maintain present service standards, the Medical Director has authorized the Laboratory Director's request for a general increase in Technicians' salaries. These salary raises are effective July 1, 1941.

A revised Laboratory fee schedule was put into effect on June 1, 1941.

A new plan for conducting our investigations for laboratory evidence of syphilis was put into effect June 30, 1941. This plan embodies the use of a simple, reliable and accepted test (Kline Exclusion test) that enables us to conserve technicians' time without diminishing the quality of the work.

A new water-bath incubator has been purchased for use in performing Wassermann tests. In addition to replacing a worn-out water-bath, the increased size of the new one has already saved considerable technicians' time. A new microtome for making microscopic tissue diagnoses, usually at the time of operation, has been ordered. This new machine will be a valuable, improved replacement in the Laboratory.

The Department has published an interesting medical case, studied and treated in the hospital, under the title of "Subacute Cor Pulmonale", Archives Internal Medicine, Dec. 1940, 66: pp 1221-1229.

Respectfully submitted,

David G. Mason, M.D.
Pathologist

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## LABORATORY REPORT

July 1, 1940 to June 30, 1941

| | |
|---|---|
| **Urinalyses** | |
| Routine | 7381 |
| Cystoscopic | 113 |
| P.S.P. | 77 |
| **Blood** | |
| Counts | 8284 |
| Chemistries | 985 |
| Coagulation time | 369 |
| Bleeding time | 368 |
| Klines | 5193 |
| Wassermanns | 5133 |
| Typings | 1059 |
| Icteric index | 90 |
| Secimentation time | 164 |
| Friedmann pregnancy test | 18 |
| Red Cell Fragility test | 145 |
| Tukata-Ara | 12 |
| **Bacteriology** | |
| Blood cultures | 126 |
| Throat cultures | 510 |
| Other cultures | 1016 |
| Smears | 595 |
| Sputa | 185 |
| Agglutination tests | 148 |
| Autogenous vaccine | 14 |
| Guinea pig inoculations | 39 |
| Miscellaneous T.B. smears | 21 |
| Pneumococcus typings | 31 |
| Stools | 383 |
| Spinal fluids | 104 |
| Gastric analyses | 112 |
| Pleural and abdominal fluids | 35 |
| B.M.R. | 342 |
| E.K.G. | 418 |
| Vital Capacity | 4 |
| Autopsies | 97 |
| **Tissues - surgical** | |
| Gross | 1433 |
| Microscopical | 1140 |
| | 36144 |

# LABORATORY REPORT

July 1, 1940 to June 30, 1941

| | |
|---|---|
| **Urinalyses** | |
| Routine | 7381 |
| Cystoscopic | 113 |
| P.S.P. | 77 |
| **Blood** | |
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| Chemistries | 985 |
| Coagulation time | 369 |
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| Microscopical | 1140 |
| | 36144 |

## REPORT OF THE X-RAY DEPARTMENT

Year Ending June 30, 1941

A total of 13,302 roentgenograms were taken and 702 fluoroscopic examinations made during the past year. There has been an increase of 946 roentgenograms and 96 fluoroscopic examinations over the previous year.

4,331 x-ray examinations were made and 1,067 x-ray treatments were given during the past year, showing an increase of 205 examinations and 47 treatments over the previous year. It is interesting to note that 739 more examinations were made than during the year ending June 30, 1939. The increase in the number of examinations is due to increased activity in hazardous occupations and to a wave of "war prosperity". There has been an increase in the proportion of industrial accidents, especially at night, which has made it necessary to employ another technician.

There has been no equipment installed during the past year. The present equipment is kept in repair and is adequate for our needs.

The department is well equipped, but needs more space for dressing rooms, waiting room and office. We realize that this is not the proper time to build a new department, but we hope that a program can be laid out whereby the X-ray Department can have a new location when building costs are more favorable.

Respectfully submitted,

Charles C. Fulmer, M.D.

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Respectfully submitted,

Charles C. Fulmer, M.D.

## REPORT OF THE X-RAY DEPARTMENT

Year Ending June 30, 1941

| | |
|---|---|
| Abdomen | 1288 |
| Ankle | 508 |
| Arm | 212 |
| Chest | 1464 |
| Elbow | 192 |
| Enema | 652 |
| Femur | 86 |
| Finger | 120 |
| Foot | 434 |
| Gall Bladder | 857 |
| Gastro Intestinal | 2556 |
| Hand | 372 |
| Head | 955 |
| Hip | 186 |
| Humerus | 26 |
| Jaw | 81 |
| Knee | 363 |
| Leg | 454 |
| Pelvis | 135 |
| Shoulder | 465 |
| Spine | 853 |
| Teeth | 468 |
| Toes | 18 |
| Wrist | 560 |
| | 13,302 |
| Fluoroscopic Examinations | 702 |
| | 14,004 |
| Treatments | 1,067 |

# REPORT OF THE X-RAY DEPARTMENT

## Year Ending June 30, 1941

| | |
|---|---|
| Abdomen | 1288 |
| Ankle | 808 |
| Arm | 812 |
| Chest | 1464 |
| Elbow | 192 |
| Enema | 882 |
| Femur | 86 |
| Finger | 120 |
| Foot | 454 |
| Gall Bladder | 887 |
| Gastro Intestinal | 2886 |
| Hand | 272 |
| Head | 988 |
| Hip | 186 |
| Humerus | 26 |
| Jaw | 81 |
| Knee | 386 |
| Leg | 464 |
| Pelvis | 136 |
| Shoulder | 465 |
| Spine | 888 |
| Teeth | 468 |
| Toes | 18 |
| Wrist | 860 |
| | 13,302 |

| | |
|---|---|
| Fluoroscopic Examinations | 702 |
| | 14,004 |

| | |
|---|---|
| Treatments | 1,067 |

## REPORT OF THE PHYSICAL THERAPY DEPARTMENT

Year Ending June 30, 1941

This department treated a total of 3,867 patients during the year ending June 30, 1941. This is an increase of 731 over the previous year. This is due to an increase in the number of industrial accidents.

A total of 11,305 treatments were given.

There has been no new equipment purchased nor changes made in the department during the past year.

Respectfully submitted,

Charles C. Fulmer, M.D.

## REPORT OF THE OUT-PATIENT AND SOCIAL SERVICE DEPARTMENTS

I have the honor to submit the report of the Out-Patient and Social Service Departments for the year ending June 30, 1941.

During the past year 20,337 visits were made to all Clinics. 1,390 new applicants were accepted. Patients authorized by the State and County Relief Agencies made 3,181 visits, for which St. Luke's Hospital was paid $2,067.65. The cost of these at regular selling prices was $2,407.25.

The Children's Auxiliary Fund furnished 79 days, 85½ evenings and 51½ nights Special Nursing Service at a cost of $1,296.00. Donations totalled $762.50; miscellaneous expenditures $41.57. Balance as of June 30, 1941, was $481.99. We owe thanks to the sponsors of this Fund for furnishing a service which is indispensable in the care of our critically ill children.

Through the Edward F. Glaser Fund, 98 persons received glasses, at a cost of $621.01. By having many of the recipients reimburse the Fund in part or in full by small monthly payments, a revolving fund has been created enabling many more persons to receive assistance. Reimbursements totalled $393.36; donations $224.69; balance in the Fund June 30, 1941, was $148.47.

The Clinic personnel has been reduced. The service of one full-time Social Worker was discontinued and a full time Nurse was replaced by a part-time one. By doing this, and with the cooperation of all the employees and the Medical Staff, the operating expense has been reduced to an amount equalling the decrease in Community Chest funds for 1939 and 1940. Community Chest funds for 1941 are the same as they were for 1940.

In 1940, the Community Chest discontinued furnishing appliances through a central office, and allocated the money to the hospitals in accordance to the appliance needs shown by a previous study. This is a more efficient way, as the request for an appliance is handled by the hospital Social Worker who knows the need, rather than by someone to whom the case is unfamiliar. St. Luke's received $213.92 for 1940 and $500.00 for 1941. From this fund we have furnished our patients with various types of rehabilitating appliances.

A large amount of work has been done to the interior of the Clinic building. The rooms have all been brightened by a new coat of paint, and a new Pediatric Unit has been built in the auditorium. We now have the proper facilities for examining and treating children and a separate waiting room for them. This has also given us adequate rooms for the other Clinics, as well as relieving the congestion in the downstairs hall.

# REPORT OF THE OUT-PATIENT AND SOCIAL SERVICE DEPARTMENTS

I have the honor to submit the report of the Out-Patient and Social Service Departments for the year ending June 30, 1941.

During the past year 20,327 visits were made to all Clinics. 1,390 new applicants were accepted. Patients authorized by the State and County Relief Agencies made 3,181 visits, for which St. Luke's Hospital was paid $2,067.65. The cost of these at regular selling prices was $2,407.25.

The Children's Auxiliary Fund furnished 79 days, 85½ evenings and 81½ nights special Nursing Service at a cost of $1,295.00. Donations totalled $782.50; miscellaneous expenditures $41.57. Balance as of June 30, 1941, was $481.99. We owe thanks to the sponsors of this Fund for furnishing a service which is indispensable in the care of our critically ill children.

Through the Edward Y. Glover Fund, 98 persons received glasses, at a cost of $231.01. By having many of the recipients reimburse the Fund in part or in full by small monthly payments, a revolving fund has been created enabling many more persons to receive assistance. Reimbursements totalled $393.36; donations $284.69; balance in the Fund June 30, 1941, was $148.47.

The Clinic personnel has been reduced. The service of one full-time Social Worker was discontinued and a full time Nurse was replaced by a part-time one. By doing this, and with the cooperation of all the employees and the Medical Staff, the operating expense has been reduced to an amount equalling the deficiens in Community Chest funds for 1939 and 1940. Community Chest funds for 1941 are the same as they were for 1940.

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A large amount of work has been done to the interior of the Clinic building. The rooms have all been brightened by a new coat of paint, and a new Pediatric Unit has been built in the auditorium. We now have the proper facilities for examining and treating children and a separate waiting room for them. This has also given us adequate rooms for the other Clinics, as well as relieving the congestion in the downstairs hall.

Our little children had a grand party at Christmas. Each child received a pair of fitted shoes, a gift, candy and ice cream. Only by the kindness of interested donors was this possible. Mrs. George A. Pope donated $200.00 for the shoes. The employees of the Information Department of the Pacific Telephone Company and employees of the Emporium, donated the toys and dolls. Mr. Thuesen of Buckingham and Hecht played Santa Claus, and the Girl Scouts provided the entertainment. Smaller donations provided the ice cream and candy. To all of these generous contributors and to the members of the Women's Board for their kindly assistance, we are very grateful.

The Statistical report will show the volume of work done during the year. We wish to thank our Supervisor, Dr. L. B. Coblentz, and the members of our Hospital and Out-Patient Staffs for their excellent service, making possible the Clinic and Hospital work accomplished.

Respectfully submitted,

Marguerite Zorin, R.N., S.W.
Director of Social Service

## REPORT OF THE OUT-PATIENT DEPARTMENT

Year Ending June 30, 1941

| CLINICAL VISITS | 1941 | 1940 |
|---|---|---|
| Dermatology | 811 | 633 |
| Gynecology | 885 | 940 |
| Luetic | 490 | 579 |
| Medical | 4516 | 3783 |
| Diabetic | 781 | 917 |
| Rectal | 204 | 172 |
| Obstetrics | 847 | 785 |
| Odontology | 271 | 281 |
| Ophthalmology | 1853 | 2388 |
| Orthopedic | 827 | 897 |
| Otorhinolarynology | 1187 | 1305 |
| Urology | 307 | 439 |
| Pediatrics | 3444 | 2880 |
| Surgery | 3283 | 3113 |
| Allergy | 322 | 415 |
| Cancer | 26 | 89 |
| Neurology | 273 | 303 |
| Plastic Surgery | 10 | 11 |
| | 20,337 | 19,930 |

| ADMISSIONS | 1941 | 1940 |
|---|---|---|
| New Cases | 1390 | 1484 |
| Old Cases | 17730 | 17092 |

| HOSPITAL ENTIRES | | |
|---|---|---|
| St. Luke's | 678 | 712 |

## FINANCIAL REPORT

### COLLECTIONS

| | 1941 | 1940 |
|---|---|---|
| Admission Fees | $3,618.50 | $3,705.60 |
| Dental | $ 76.50 | $ 80.80 |

## REPORT OF THE OUT-PATIENT DEPARTMENT

### Year Ending June 30, 1941

| CLINICAL VISITS | 1941 | 1940 | ADMISSIONS | 1941 | 1940 |
|---|---|---|---|---|---|
| Dermatology | 811 | 833 | New Cases | 1390 | 1464 |
| Gynecology | 885 | 940 | | | |
| Luetic | 490 | 879 | Old Cases | 17730 | 17098 |
| Medical | 4516 | 3788 | | | |
| Diabetic | 781 | 917 | | | |
| Rectal | 204 | 172 | **HOSPITAL VISITORS** | | |
| Obstetrics | 847 | 785 | | | |
| Odontology | 271 | 281 | St. Luke's | 678 | 712 |
| Ophthalmology | 1853 | 2388 | | | |
| Orthopedic | 827 | 897 | | | |
| Otorhinolaryngology | 1187 | 1305 | | | |
| Urology | 307 | 439 | | | |
| Pediatrics | 3444 | 2880 | | | |
| Surgery | 3283 | 3123 | | | |
| Allergy | 322 | 415 | | | |
| Cancer | 38 | 89 | | | |
| Neurology | 273 | 303 | | | |
| Plastic Surgery | 10 | 11 | | | |
| | 20,337 | 19,930 | | | |

## FINANCIAL REPORT

### COLLECTIONS

| | 1941 | 1940 |
|---|---|---|
| Admission Fees | $5,618.50 | $5,705.60 |
| Dental | " 76.50 | " 80.80 |

The Staff men furnished $46,671.00 worth of service for the year ending June 30, 1941, allowing $100 for each major operation and $50 for minor operations; Medical Service at $30 per week, and Out-Patient hours at $3 per hour.

This service was furnished by Doctors:

Alanson Weeks
G. D. Delprat
Paul Castelhun
A. H. Rosburg
Otto H. Pflueger
Harold P. Hill
P. A. Taylor
DeWitt K. Burnham
L. B. Coblentz
J. Marion Read
W. G. Moore
W. H. Hill
Albert Vollmer
E. F. Anderson
John R. Upton
R. Glenn Craig
Bertram Stone
George D. Lyman
A. D. Sinclair
J. B. Herring
E. B. Towne
F. A. Fender
John F. Card
James W. Morgan
G. J. McChesney
W. J. Cox
Delbert Hand
L. P. Player
Mark Hand
J. L. McCool
A. E. Edgerton
C.E.H. Bates
Russell Fletcher
A. D. Davis
Walter Lawrence
W. L. Thomson
Clare Malone
Katherine Bishop
David G. Mason
Charles C. Fulmer
M. LaPlace

In Out-Patient Department

J. H. West
A. A. Ferrante
D. Lastreto
H. Schussler
M. Stallings
R. H. Zumwalt
R. Morris

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M. Stallings
R. H. Zumwalt
R. Morris

To the Directors of St. Luke's Hospital
San Francisco, California

Gentlemen:

In reporting on the work of the Chaplain for the past fiscal year of the Hospital I want to reecho what I reported last year about the cooperation I have received from every member of the Hospital Staff, medical and others.

During the year the Chapel has been painted and the windows washed. This has added greatly to the beauty and attractiveness of the Chapel.

Services have been held regularly except for one Tuesday evening, when a promised supply forgot to come. Otherwise the clergy of San Francisco have been most kind in taking care of the Services while I have been away, not merely during vacation, but also during the sessions of the General Convention of the Church to which I was an elected deputy. The Rev. W. M. Ford has been most helpful in emergencies.

During the year there have been eighty-one Services in the Chapel, of which twenty-nine were celebrations of the Holy Communion. The Communion was administered to one hundred and two sick persons in their rooms. There have been no Baptisms nor Weddings in the Chapel.

I have officiated at the funerals of two patients who died at the Hospital.

During the year I have made 1724 calls on patients who were registered as Episcopalians or who were members of the Staff or of the Nursing School. I have also made over twenty-one hundred calls on persons who were not in either of these other groups.

It has been my pleasure to attend sessions of the Convention of Western Hospitals and during those days to sit in with the Roman Catholic Chaplains who were holding a conference on Chaplaincy Service. I have also attended the sessions of the State Tuberculosis Association's Annual meeting as well as the meetings of the Alameda County Tuberculosis Association. Of course I have attended meetings of the Episcopal Church. I also attended the sessions of the Conference on 'Religion and Health' which was held in Berkeley; at one session the Hospital was well represented, the chief speakers being one of the Directors, the Supervisor of Nursing, and the visiting Psychiatrist of St. Luke's.

Respectfully submitted,

W.R.H. Hodgkin
Chaplain

To the Directors of St. Luke's Hospital
San Francisco, California

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Respectfully submitted,

J.H. Hodgkin
Chaplain

## REPORT OF THE WOMEN'S BOARD

The Women's Board of St. Luke's Hospital has met regularly once a month with the exception of June, July and August. Each month one or two members visited the hospital to keep the Board in touch with its needs.

The Board is very pleased to welcome two new members, Mrs. Karl Morgam Block and Mrs. Elliot McAllister.

The Birthday Club continues to do a fine piece of work, making a fund available for emergency special nursing for children whose families cannot afford this expense. The membership roll is approximately 300, the income around $500 annually. In May 1940 the balance on hand was $1050.00. During the ensuing year there were more than the usual number of calls for this fund, bringing the balance in May 1941 down to $567.00. We are now trying to increase the membership and new cards have been designed to send out, in the hope of stimulating more interest.

The Decorating Committee replaced curtains in the cafeteria, and redecorated the living room of the Nurses' Home. Advice was given on the repainting of the Chapel, and on replacing old curtains throughout the hospital.

The members of the Board were invited to attend the sessions of the Western Hospital Association. Five members attended the lectures on "Women's Place in Defense".

At Miss Harrison's suggestion a fund has been set up for loans to senior students who are unable to finish training without financial aid. Miss Harrison obtained an initial fund of $200.00 from accumulated student activity fees, to which we added $100.00. The Fund will be known as the Lydia Paige Monteagle Loan Fund. We have been interested in Miss Harrison's revision of schedules and plans for the students, and in the rearrangements in the Nurses' Home, which make living conditions there more agreeable. The breakfast room and game room are very attractive.

As usual, the Board has given gifts to the head nurses at Christmas time and to the students at their graduation. Due to very limited funds our activities in the financial line are necessarily limited.

The Women's Board is always interested in the public relations problems of the hospital. We regret seeing the few rooms available to visiting relatives cut out by the necessity of using the solaria for extra bed capacity. We would like to see the establishment of a hospitality service so that all patients might be visited at regular intervals, thereby

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establishing a better personal service, creating good will and setting up a safety valve for complaints.

The question of the status of the Board, whether to remain in the present capacity or to change the name and form an Auxiliary, has not been seriously discussed this year, but much thought has been given to the problem and the subject will be followed up soon. Those who are anxious to change agree with what our Chairman stated in her report at our annual meeting, that:

1. "A larger group of interested women might be more useful to St. Luke's than a small group which actually has no executive functions.
2. Less frequent meetings would make very light demands on women who might have an interest in the hospital, but who are at present unwilling to join the Board because they cannot attend monthly meetings.
3. An Executive Committee of officers and committee chairman could carry on any necessary business between quarterly or semi-annual meetings of the larger group. I have in mind particularly enlisting more church women around the bay area as members of this auxiliary organization."

In these days of changing conditions we are particularly anxious to do our share in helping St. Luke's carry on in the splendid way it always has, and are doing our utmost to assist.

Respectfully submitted,

Caroline R. Chickering

Secretary of the Women's Board

## OFFERINGS FOR BISHOP'S BED FUND
## ST. LUKE'S DAY 1940

Churches:

| | |
|---|---|
| Grace Cathedral, San Francisco | $25.00 |
| St. John's, Ross | 4.03 |
| Incarnation, San Francisco | 3.30 |
| St. Cyprian's, San Francisco | 2.33 |
| St. James, San Francisco | 2.75 |
| Trinity, San Francisco | 6.25 |
| True Sunshine, San Francisco | 3.00 |
| Christ, Alameda | 2.00 |
| St. Clement, Berkeley | 20.00 |
| St. Andrew, Oakland | 1.00 |
| St. Stephen, Gilroy | 2.76 |
| All Saints, Palo Alto | 5.00 |
| St. Peter's, Redwood City | 6.30 |
| Calvary, Santa Cruz | 15.35 |
| Emanuel Chapter, Christ, Alameda | 10.00 |
| St. Mary's, Pacific Grove In Memory of Ellen Grace Clay | 6.00 |
| Miss Evelyn B. Sharp, In Memory of Sergt. John A. Watfield | 5.75 |
| | $120.82 |

(Above list submitted by Office of Treasurer, Diocese of California)

## CONTRIBS. FOR BISHOP'S RED FUND
## ST. LUKE'S DAY 1940

Churches:

| | |
|---|---|
| Grace Cathedral, San Francisco | $25.00 |
| St. John's, Ross | 4.00 |
| Incarnation, San Francisco | 3.30 |
| St. Cyprian's, San Francisco | 2.33 |
| St. James, San Francisco | 2.75 |
| Trinity, San Francisco | 6.26 |
| True Sunshine, San Francisco | 3.00 |
| Christ, Alameda | 2.00 |
| St. Clement, Berkeley | 20.00 |
| St. Andrew, Oakland | 1.00 |
| St. Stephen, Gilroy | 2.76 |
| All Saints, Palo Alto | 5.00 |
| St. Peter's, Redwood City | 8.30 |
| Calvary, Santa Cruz | 15.35 |
| Emmanuel Chapter, Christ, Alameda | 10.00 |
| St. Mary's, Pacific Grove | |
| In Memory of Ellen Grace Gray | 6.00 |
| Miss Evelyn H. Sharp, In Memory of Sergt. John A. Hatfield | 5.75 |
| | $120.82 |

(Above list submitted by Office of Treasurer, Diocese of California)

MEMORIAL DONATIONS TO ENDOWMENT FUNDS

For the Year Ending June 30,
1941

| | |
|---|---|
| Adams, Mr. and Mrs. Glenn | $ 3.00 |
| Aitken, Miss Winifred | 5.00 |
| Allen, Ruth | 2.50 |
| All Saint's Guild, San Francisco | 4.50 |
| All Saint's Womens Auxiliary, Palo Alto | 5.00 |
| All Soul's Church, Berkeley: | |
| Guild | 2.50 |
| Choir | 2.00 |
| Women's Auxiliary | 2.00 |
| Ambler, Mr. A.B. | 10.00 |
| Bacon, Mr. and Mrs. Frank M. | 1.50 |
| Bakewell, H. B. and Harriet | 9.50 |
| Baldwin, Mrs. A.S. | 10.00 |
| Barnes, Henry and Edward | 1.00 |
| Bertlett, Mrs. Edward Otis | 15.00 |
| Batte, Mrs. George McP. | 7.00 |
| Beaver, Mrs. F.H. | 10.00 |
| Beck, The Family | 2.50 |
| Berry, Thomas C. | 20.00 |
| Boardman, Mrs. S.H. | 10.00 |
| Bosqui, Mr. and Mrs. Edw. L. | 10.00 |
| Bours, Rev. Wm. M. | 150.00 |
| Bret Harte Junior High School, Oakland, The Faculty of | 13.00 |
| Brown, Dr. and Mrs. Cabot | 20.00 |
| Brown, Miss Elizabeth | 20.00 |
| Brown, Mr. and Mrs. Hillyer | 10.00 |
| Brownell, Sophia P. | 10.00 |
| Brooke, Mrs. John F. | 25.00 |
| Buchanan, Mrs. A.N. | 15.00 |
| Callander, Dr. C.L. | 10.00 |
| Cambron, Mrs. Carroll | 7.50 |
| Chadbourne, Mr. and Mrs. H.F. | 1.50 |
| Chalmers, Helen A. | 2.00 |
| Child, Mrs. Arthur J. | 3.00 |
| Christ Church, The Guild, Los Altos | 10.00 |
| Church of Our Saviour, Mill Valley, Women's Service League | 4.00 |
| Clements, Mr. and Mrs. W. F. | 2.50 |
| Cole, Phoebe | 3.00 |
| Convocation of Oakland | 10.00 |
| Dallas, Dr. and Mrs. Donald | 3.00 |
| Daughters of the King, Incarnation Chapter | 2.00 |
| Dunham, Mrs. R. J. | 10.00 |

## MEMORIAL DONATIONS TO ...DO EMIT FUNDS

For the Year Ending June 30,
1941

| | |
|---|---|
| Adams, Mr. and Mrs. Glenn | $ 5.00 |
| Aitken, Miss Winifred | 5.00 |
| Allen, Ruth | 2.50 |
| All Saints's Guild, San Francisco | 4.50 |
| All Saints's Women's Auxiliary, Palo Alto | 5.00 |
| All Souls's Church, Berkeley: | |
| Guild | 2.50 |
| Choir | 2.00 |
| Women's Auxiliary | 2.00 |
| Ambler, Mr. A.B. | 10.00 |
| Bacon, Mr. and Mrs. Frank G. | 1.50 |
| Bakewell, H. B. and Hattie | 9.50 |
| Baldwin, Mrs. A.C. | 10.00 |
| Barnes, Henry and Edward | 1.00 |
| Bartlett, Mrs. Edwards Otis | 15.00 |
| Batte, Mrs. George Lee | 7.00 |
| Beaver, Mrs. F.H. | 10.00 |
| Beck, The Family | 2.50 |
| Berry, Thomas C. | 20.00 |
| Boardman, Mrs. J.H. | 10.00 |
| Boegli, Mr. and Mrs. Edw. L. | 10.00 |
| Bours, Rev. Wm. H. | 100.00 |
| Brot Harte Junior High School, Oakland, The Faculty of | 15.00 |
| Brown, Dr. and Mrs. Cabot | 20.00 |
| Brown, Miss Elizabeth | 20.00 |
| Brown, Mr. and Mrs. Hilliyer | 10.00 |
| Bromell, Sophia P. | 10.00 |
| Brooke, Mrs. John M. | 25.00 |
| Buonaman, Mrs. A.A. | 15.00 |
| Callander, Dr. C.L. | 10.00 |
| Campion, Mrs. Carroll | 7.50 |
| Chadbourne, Mr. and Mrs. R.K. | 1.50 |
| Chalmers, Helen A. | 2.00 |
| Child, Mrs. Arthur J. | 5.00 |
| Christ Church, The Guild, Los Altos | 10.00 |
| Church of Our Saviour, Mill Valley, Women's Service League | 4.00 |
| Clements, Mr. and Mrs. W. A. | 3.50 |
| Cole, Phoebe | 4.00 |
| Convocation of Oakland | 10.00 |
| Dallas, Dr. and Mrs. Donald | 3.00 |
| Daughters of the King, Incarnation Chapter | 2.00 |
| Dunham, Mrs. H. J. | 10.00 |

| | |
|---|---|
| Easton, Mrs. A.M. | 2.50 |
| Ellinwood, Alice F. | 5.00 |
| Ellis - Alice, Norman, Brobury and Arthur | 5.00 |
| Endress, Mrs. W.F., Mrs. E.P. Shaefer, Mrs. T.C. Peterson | 3.00 |
| Fessenden, Mrs. D.C. | 2.50 |
| Fletcher, Mary Delamo | 2.00 |
| Ford, Mr. and Mrs. Bernard | 25.00 |
| Gardiner, Mrs. F.H. | 6.50 |
| Gillespie, Mr. and Mrs. Charles | 5.00 |
| Glover, Dr. Mary | 6.00 |
| Goodnows, The | 3.00 |
| Grace Cathedral, Women's Auxiliary | 5.00 |
| " " St. Agnes Guild | 2.50 |
| Hackett, C. Nelson | 100.00 |
| Harmon, S. Virginia and Mrs. L.S. Mitchell | 2.50 |
| Hart - Nellie and Cecil | 1.00 |
| Hawley, Mrs. C.D. | 2.50 |
| Hay, Mrs. W.R. | 1.00 |
| Hayne, Mrs. Wm. Alston | 70.00 |
| Heath, The Misses | 2.00 |
| Hobart, Mr. and Mrs. Deming | 2.00 |
| Holden, Milward S. | 2.50 |
| Hooker, Mrs. Osgood and Mr. Osgood, Jr. | 25.00 |
| House of Churchwomen, Diocese of California | 5.00 |
| Hunter, Mr. and Mrs. Donald L. | 2.50 |
| Jackson, Adeline and Harry | 2.50 |
| Johnson, Dr. Howard H. | 3.00 |
| Josselyn, Marjorie G. | 5.00 |
| Kinsell, Miss Helen R. | 14.50 |
| Kroll, Mr. and Mrs. Clifton H. | 30.00 |
| Laity, Mr. and Mrs. Arthur | 5.00 |
| Lance, Mr. and Mrs. L.C. | 5.00 |
| Langhorne, Mrs. James P. | 25.00 |
| Lee, Mrs. Hamilton | 10.00 |
| Little, Mrs. Vera K. and others | 4.50 |
| Lucas, Mrs. J. Richardson | 5.00 |
| Lucas, Miss Mary | 1.00 |
| Luke, Miss Kathleen S. | 4.00 |
| Mailliard, J. W. Jr. | 35.00 |
| Mel, The Misses | 1.50 |
| Merrix, Mrs. M. | 1.00 |
| Mighall, Mrs. F.H. | 2.50 |
| Miller, Mr. & Mrs. Edgar | 7.00 |
| Mitchell, Mrs. Thelka B. | 20.00 |
| " " & S. Virginia Harmon | 2.50 |
| Mitchler, Mrs. Alfred G. | 2.00 |
| Monteagle, Mr. and Mrs. Kenneth | 30.00 |
| Monteagle, Mr. and Mrs. Paige | 7.00 |

Easton, Mrs. A.M.
Ellingood, Alice F. 2.50
Ellis - Alice,Norman, Bromley and Arthur 5.00
Andrews, Mrs. W.F., Mrs. E.P. Sanger, Mrs. 5.00
T.C. Peterson 1.00

Fessenden, Mrs. D.C.
Fletcher, Mary Delano 2.50
Ford, Mr. and Mrs. Bernard 2.00
25.00

Gardiner, Mrs. F.H.
Gillespie, Mr. and Mrs. Charles 5.50
Glover, Mr. Mary 5.00
Goodness, The 6.00
Grace Cathedral, Women's Auxiliary 5.00
" St. Agnes Guild 5.00
2.50

Hackett, C. Nelson
Harmon, S. Virginia and Mrs. L.S. Mitchell 100.00
Hart - Nellie and Cecil 2.50
Hawley, Mrs. C.W. 1.00
Hay, Mrs. W.R. 2.50
Hayne, Mrs. Wm. Easton 1.00
Heath, The Misses 70.00
Hobart, Mr. and Mrs. Deming 2.00
Holden, Milward S. 2.00
Hooker, Mrs. Osgood and Mr. Osgood, Jr. 2.50
House of Churchwomen, Diocese of California 25.00
Hunter, Mr. and Mrs. Donald L. 5.00
2.50

Jackson, Adeline and Harry 2.50
Johnson, Mr. Howard H. 5.00
Josselyn, Hortorie G. 5.00

Kimball, Miss Helen H.
Kroll, Mr. and Mrs. Clifton H. 14.50
20.00

Lacy, Mr. and Mrs. Arthur 5.00
Lance, Mr. and Mrs. L.C. 5.00
Langhorne, Mrs. James P. 25.00
Lee, Mrs. Hamilton 10.00
Little, Mrs. Vera H. and others 4.50
Lucas, Mrs. J. Richardson 5.00
Lucas, Miss Mary 1.00
Luce, Miss Kathleen S. 4.00

Mailliard, J. S. Jr. 85.00
Mal, The Misses 1.50
Martix, Mrs. M. 1.00
Michael, Mrs. F.H. 3.50
Miller, Mr. & Mrs. Adger 7.00
Mitchell, Mrs. Thelka B. 20.00
" C.S. Virginia Harmon 2.50
Mitchler, Mrs. Alfred G. 5.00
Montes_Le, Mr. and Mrs. Kenneth 20.00
Montes_Le, Mr. and Mrs. Paige 7.00

| | |
|---|---|
| Murphy, Mrs. J.B. | 4.50 |
| McAllister, Mr. B.A. | 5.00 |
| McCreary, Fannie G. | 5.00 |
| Nokes, Mrs. N.L. | 5.00 |
| O'Donnell, Mr. and Mrs. William | 1.00 |
| Paige, Mr. Cutler | 10.00 |
| Palache, Mr. & Mrs. S. Whitney | 10.00 |
| Pallia, Mr. John S. | 10.00 |
| Partridge, Mrs. Harry & Beatrice | 3.00 |
| Peters, Mr. & Mrs. Sidney | 5.00 |
| Peters, Mrs. William A. | 25.00 |
| Pfingst, and Porter Families | 10.00 |
| Pfingst, Mr. Edward P. and Florence P. | 12.50 |
| Porter, Mrs. Warren R. | 5.00 |
| Potter, Mrs. Ashton H. | 4.50 |
| Rathbone, Mrs. Gerald | 6.00 |
| Robbins, Mr. and Mrs. Lloyd M. | 30.00 |
| Rodgers, Grace | 5.00 |
| Roe, Mr. and Mrs. Hall | 2.50 |
| St. Elizabeth's Chapter, Grace Cathedral | 5.00 |
| St. James Episcopal Church, S.F., Woman's Aux. | 2.00 |
| St. John the Evangelist, S.F., Ladies of | 2.00 |
| St. Luke's Chapter, Daughers of the King | 6.00 |
| St. Luke's Hospital, The Professional Staff | 10.00 |
| St. Margarets Guild, Church of the Incarnation | 8.50 |
| St. Mark's Church, Berkeley: | |
| Auxiliary | 1.00 |
| St. Anne's Guild | 2.00 |
| St. Mark's Guild | 3.00 |
| St. Paul's Church, Oakland: | |
| Mothers Chapter | 1.00 |
| Church Missionary Society | 3.00 |
| Chartered Book Club | 6.00 |
| Chancel Chapter | 3.00 |
| St. Peter's Church, S.F., Auxiliary | 2.50 |
| Schallenberger, Frances, and Mrs.John McNaught | 2.00 |
| Scully, Mr. and Mrs. Arthur M. | 5.00 |
| Slack, Mr. and Mrs. Charles W. | 25.00 |
| Slater, Mr. and Mrs. Louis H. | 2.00 |
| Stanton, Mr. and Mrs. Lewis | 7.50 |
| Starbuck, Helen and Genevieve S. Davison | 2.50 |
| Stealey, Mrs. John and Family | 2.00 |
| Stone, Florence and Philip | 1.00 |
| Stoney, Mrs. George M. | 5.00 |
| Sturtevant, Evelyn, and Marian and Al Deasy | 2.00 |
| Stuart, Joy B. | 5.00 |
| Stuart, Josephine V. | 10.00 |
| Swinerton, Mr. and Mrs. Alfred | 20.00 |

| | |
|---|---|
| Murphy, Mrs. J.B. | 4.50 |
| McAllister, Mr. B.A. | 5.00 |
| McCreary, Fannie G. | 5.00 |
| Nokes, Mrs. N.L. | 5.00 |
| O'Donnell, Mr. and Mrs. William | 1.00 |
| Paige, Mr. Cutler | 10.00 |
| Palache, Mr. & Mrs. S. Whitney | 10.00 |
| Pallia, Mr. John S. | 10.00 |
| Partridge, Mrs. Harry & Beatrice | 5.00 |
| Peters, Mr. & Mrs. Sidney | 5.00 |
| Peters, Mrs. William A. | 25.00 |
| Pfingst, and Porter Families | 10.00 |
| Pfingst, Mr. Edward P. and Florence P. | 12.50 |
| Porter, Mrs. Warren R. | 5.00 |
| Potter, Mrs. Ashton H. | 4.50 |
| Rathbone, Mrs. Gerald | 6.00 |
| Robbins, Mr. and Mrs. Lloyd M. | 30.00 |
| Rodgers, Grace | 5.00 |
| Roe, Mr. and Mrs. Hall | 2.50 |
| St. Elizabeth's Chapter, Grace Cathedral | 5.00 |
| St. James Episcopal Church, S.F., Woman's Aux. | 2.00 |
| St. John the Evangelist, S.F., Ladies of | 2.00 |
| St. Luke's Chapter, Daughters of the King | 6.00 |
| St. Luke's Hospital, The Professional Staff | 10.00 |
| St. Margarets Guild, Church of the Incarnation | 8.50 |
| St. Mark's Church, Berkeley: | |
| Auxiliary | 1.00 |
| St. Anne's Guild | 2.00 |
| St. Mark's Guild | 5.00 |
| St. Paul's Church, Oakland: | |
| Mothers Chapter | 1.00 |
| Church Missionary Society | 5.00 |
| Chartered Book Club | 6.00 |
| Chancel Chapter | 5.00 |
| St. Peter's Church, S.F., Auxiliary | 2.50 |
| Schallenberger, Frances, and Mrs. John McNaught | 2.00 |
| Scully, Mr. and Mrs. Arthur M. | 5.00 |
| Slack, Mr. and Mrs. Charles W. | 25.00 |
| Slater, Mr. and Mrs. Louis H. | 2.00 |
| Stanton, Mr. and Mrs. Lewis | 7.50 |
| Starbuck, Helen and Genevieve S. Davison | 2.50 |
| Stealey, Mrs. John and Family | 2.00 |
| Stone, Florence and Philip | 1.00 |
| Stoney, Mrs. George M. | 5.00 |
| Sturtevant, Evelyn, and Marian and Al Leasy | 2.00 |
| Stuart, Joy B. | 5.00 |
| Stuart, Josephine V. | 10.00 |
| Swinerton, Mr. and Mrs. Alfred | 20.00 |

| | |
|---|---|
| Tainton, Mrs. E. M. | 4.00 |
| Thayer, Mrs. E.J. | 2.50 |
| Thayer, Miss Gladys I. | 3.00 |
| Thomas, Alice | 2.00 |
| Thomas, Mrs. S.J. | 2.50 |
| Trinity Church, San Jose - Guild Auxiliary | 8.00 |
| Van Wyck, Mrs. Sidney M. | 16.00 |
| Van Haren, Mrs. L. L. and Mr. M.C. & Families | 2.50 |
| Waterman, Miss E. S. | 3.00 |
| Walker, Mr. and Mrs. Willis J. | 6.50 |
| Webb, Lillian | 1.00 |
| Wheeler, Mrs. Charles S. | 5.00 |
| Williams, Mrs. D.H. | 5.00 |
| Wilson, Mrs. E.B. | 1.00 |
| Widerstrom, Axel and Alice | 1.50 |
| Women's Service League, Mill Valley | 2.00 |
| Wong Wing | 5.00 |
| Woodson, Mr. and Mrs. W.N. | 3.00 |
| Wright, Canon and Mrs. George B. | 2.50 |
| Zihn, Clara and Elizabeth | 1.00 |
| Zook, Mr. and Mrs. Edgar T. | 25.00 |

## REPORT OF THE DEPARTMENT OF MEDICAL RECORDS

The following is a statistical report for the year ending June 30, 1941, which covers the work of the various Hospital Departments, and also includes a summary of the "Causes of Death", based upon 5749 cases discharged during this period.

### DEPARTMENTAL WORK BY SERVICE

| Department | | Cases Treated |
|---|---|---|
| Medicine | | |
| | General Medicine | 1383 |
| | Pediatrics | 518 |
| | Psychiatry | 29 |
| | Dermatology | 19 |
| | | 1949 |
| Surgery | | |
| | General Surgery | 1646 |
| | Genito-urinary | 457 |
| | Gynecology and Obstetrics | 843 |
| | Orthopedic | 445 |
| | Otorhinolaryngology | 485 |
| | Oral | 19 |
| | Neuro-surgery | 18 |
| | Eye | 114 |
| | | 4027 |

In accordance with the agreed plan, nurses' notes (except in cases of minors) have been removed from the Records of patients discharged during the past fiscal year and filed separately in the Record Room, pending removal to the X-ray vault, where they will be stored for two years and then destroyed. During this time, several records have been taken to court, necessitating the removal of notes from this group of Records, which indicates that it is wise to keep them filed in the Record Room for the first year after their removal from the permanent record.

The limited shelf space has been filled to the point where something radical must be done to solve this immediate problem without moving any of the Records from the Department. I have rebound several volumes as an experiment, in order to ascertain whether or not sufficient space would be gained thereby. By so doing it was found that the volume of Records was reduced by one-third. If the Records for the last four years, in which the nurses' notes were not removed, could be rebound, the space available now would serve for several years.

## REPORT OF THE DEPARTMENT OF MEDICAL RECORDS

The following is a statistical report for the year ending June 30, 1941, which covers the work of the various Hospital Departments, and also includes a summary of the "Causes of Death", based upon 5746 cases discharged during this period.

### DEPARTMENTAL WORK BY SERVICE

| Department | Cases Treated |
|---|---|
| **Medicine** | |
| General Medicine | 1383 |
| Pediatrics | 318 |
| Psychiatry | 29 |
| Dermatology | 19 |
| | 1749 |
| **Surgery** | |
| General Surgery | 1646 |
| Genito-urinary | 427 |
| Gynecology and Obstetrics | 843 |
| Orthopedic | 446 |
| Otorhinolaryngology | 485 |
| Oral | 19 |
| Neuro-surgery | 18 |
| Eye | 113 |
| | 4037 |

In accordance with the agreed plan, nurses' notes (except in cases of minors) have been removed from the records of patients discharged during the past fiscal year and filed separately in the Record Room, pending removal to the X-ray vault, where they will be stored for two years and then destroyed. During this time, several requests have been taken to court, necessitating the removal of notes from this group of Records, which indicates that it is wise to keep them filed in the Record Room for the first year after their removal from the permanent record.

The limited shelf space has been filled to the point where something radical must be done to solve this immediate problem without moving any of the Records from the Department. I have removed several volumes as an experiment, in order to ascertain whether or not sufficient space would be gained thereby. By so doing it was found that the volumes of Records was reduced by one-third. If the Records for the last four years, in which the nurses' notes were not removed, could be removed, the space available now would serve for several years.

If in the future all Records were rebound after a stated period of years, in which the books automatically decrease in size, due to the transfer system in case of re-entry, this present problem of inadequate shelf space would probably not arise again for approximately five or ten years.

The paper "Studies in Appendicitis" was finally completed by Dr. G. D. Delprat, presented at the Annual Convention of the California Medical Society at Del Monte in May 1941, and will be published in the very near future.

Respectfully submitted,

Genevieve Clark Hirschler
Medical Record Librarian

## SUMMARY OF CASES OF DEATH

| | | |
|---|---|---|
| CASES REPORTED | | 212 |
| Institutional | 154 | |
| Non-institutional | 58 | |

## DIAGNOSES

| | |
|---|---|
| Adenoma of prostate, with diverticulum of bladder, and vesical calculus | 1 |
| Appendicitis, acute | |
| gangrenous, with general peritonitis, and intestinal obstruction | 1 |
| perforated | 1 |
| with abdominal abscess | 1 |
| with general peritonitis | 1 |
| Arteriosclerosis, general with hypostatic pneumonia | 1 |
| Arteriosclerotic Heart Disease | |
| with auricular fibrillation | 1 |
| " " " & congestive failure | 1 |
| " " " & decompensation | 2 |
| " " " & bronchopneumonia | 2 |
| " decompensation | 2 |
| " decompensation & bronchopneumonia | 2 |
| " decompensation & femoral embolism | 1 |
| " embolism, cerebral | 1 |
| " hemorrhage, cerebrovascular | 1 |
| " myocardial failure | 1 |
| " thrombosis, cerebral | 1 |
| " varix, esophageal & hemorrhage | 1 |
| Asthma, bronchial | 1 |
| " " with broncho-pneumonia | 1 |
| Carcinoma, primary | |
| Adenocarcinoma | |
| of colon, with general peritonitis | 1 |
| of gall bladder, with metas. & post-op. shock | 1 |
| of kidney, with hypostatic pneumonia | 1 |
| of prostate, with general metastases | 1 |
| of recto-sigmoid, with metas. to lymphnodes | 1 |
| of rectum, with coronary thrombosis | 1 |
| of rectum, with hemorrhage | 1 |
| of sigmoid, with suppurative peritonitis | 1 |
| of sigmoid, with thrombosis, coronary | 1 |
| of stomach, with pyloric obstruction | 1 |
| Annular, of colon, with obstruction | 1 |
| Scirrhous, of breast, with metas. to axillary lymph-nodes, & coronary thrombosis | 1 |
| Simple | |
| of bladder, with hypertensive cardio vasc. dis. | 1 |
| " pyonephrosis and septicemia | 1 |
| of breast, with metas. | 2 |
| " with metas. to liver | 1 |
| " with metas. to lung | 1 |

## SUMMARY OF CASES OF DEATH

CASES REPORTED ..... 212
Institutional ..... 164
Non-institutional ..... 38

## DIAGNOSES

Adenoma of prostate, with diverticulum of bladder, and vesical calculus ..... 1
appendicitis, acute
gangrenous, with general peritonitis, and intestinal obstruction ..... 1
perforated ..... 1
with abdominal abscess ..... 1
with general peritonitis ..... 1
Arteriosclerosis, general with hypostatic pneumonia ..... 1
Arteriosclerotic Heart Disease
with auricular fibrillation ..... 1
" " " & congestive failure ..... 1
" " " & decompensation ..... 3
" " " & bronchopneumonia ..... 3
" decompensation ..... 3
" decompensation & bronchopneumonia ..... 3
" decompensation & femoral embolism ..... 1
" embolism, cerebral ..... 1
" hemorrhage, cerebrovascular ..... 1
" myocardial failure ..... 1
" thrombosis, cerebral ..... 1
" varix, esophageal & hemorrhage ..... 1
Asthma, bronchial ..... 1
" " with bronchopneumonia ..... 1
Carcinoma, primary
adenocarcinoma
of colon, with general peritonitis ..... 1
of gall bladder, with metas. & post-op. shock.. 1
of kidney, with hypostatic pneumonia ..... 1
of prostate, with general metastase ..... 1
of recto-sigmoid, with metas. to lymphnodes ... 1
of rectum, with coronary thrombosis ..... 1
of rectum, with hemorrhage ..... 1
of sigmoid, with suppurative peritonitis ..... 1
of sigmoid, with thrombosis, coronary ..... 1
of stomach, with pyloric obstruction ..... 1
Annular, of colon, with obstruction ..... 1
Scirrhous, of breast, with metas. to axillary lymph-
nodes, & coronary thrombosis ..... 1
simple
of bladder, with hypertensive cardio vasc. dis. 1
" pyonephrosis and septicemia ..... 1
of breast, with metas. ..... 3
" with metas. to liver ..... 1
" with metas. to lung ..... 1

Carcinoma, primary (continued)
Simple
of bronchus, with multiple metas. ..... 2
of cecum, with metas. to liver ..... 1
" with metas. to lymphnodes & embolism.... 1
of cervix, with hemorrhage, vaginal ..... 1
of colon, with bronchopneumonia ..... 1
of esophagus ..... 1
of lung, with metas. to lymphnodes & stenosis .... 1
" with metas. to spine ..... 1
of neck, (recurrent)..... 1
of ovary, with metas. to abdomen ..... 1
of pancreas, with metastases, general ..... 1
" with peritonitis, post-op. and ileus .... 1
of prostate, with metas. to bladder & thrombosis.. 1
" with metas. to vertebrae & ruptured varix of stomach ..... 1
of rectum, with bronchopneumonia ..... 1
" with metas. to aortic lymphnodes, and liver ..... 1
of sigmoid, with perforation, & abscess, and intestinal obstruction ..... 1
of stomach ..... 3
" with metas., general & hemorrhage ..... 1
" with metas. to mesenteric lymphnodes, & liver ..... 1
" with metas. to peritoneum ..... 1
" with peritonitis, general ..... 1
Carcinomatosis, abdominal ..... 1
Carcinoma, secondary
of pelvis, with occlusion of ureters & uremia .... 1
Carcinoma, squamous-cell, of ankle, with infection & hemorrhage of tibial artery ..... 1
Cirrhosis of liver ..... 1
with ascites ..... 1
with hemorrhage ..... 2
with paralytic ileus, post-operative ..... 1
Diabetes mellitus
with arteriosclerosis, coronary ..... 1
with coma, and acute cardiac failure ..... 1
with gangrene of leg ..... 1
Empyema, with pyelonephritis & septicemia ..... 1
Endocarditis, acute, bacterial, with patent intra-ventricular septum ..... 1
Enteritis, etiology (?) ..... 1
Fibromyomata of uterus, with coronary embolism ..... 1
Fractures
comminuted, of mandible, ribs & scapula with traumatic pneumothorax ..... 1
compound, of nose, with simple fractures of femur and tibia; and traumatic shock ..... 1
compound, comminuted, of skull, tibia & fibula, with lacerated wound of scalp & intra-cranial hemor... 1
depressed, of skull & clavicle, with hemothorax ..... 1
simple, of femur ..... 1
" " " with arteriosclerotic heart disease .. 1
" " " with pneumonia, terminal ..... 1

Carcinoma, primary (continued)

simple

of bronchus, with multiple metas. ..... 2

of caecum, with metas. to liver ..... 1

" with metas. to lymphnodes & embolism.... 1

of cervix, with hemorrhage, vaginal ..... 1

of colon, with bronchopneumonia ..... 1

of esophagus ..... 1

of lung, with metas. to lymphnodes & stenosis .... 1

" with metas. to spine ..... 1

of neck, (recurrent)..... 1

of ovary, with metas. to abdomen ..... 1

of pancreas, with metastases, general ..... 1

" with peritonitis, post-op, and ileus .... 1

of prostate, with metas. to bladder & thrombosis.. 1

" with metas. to vertebrae & ruptured

varix of stomach ..... 1

of rectum, with bronchopneumonia ..... 1

" with metas. to aortic lymphnodes, and

liver ..... 1

of sigmoid, with perforation, & abscess, and

intestinal obstruction ..... 1

of stomach ..... 3

" with metas., general & hemorrhage ..... 1

" with metas. to mesenteric lymphnodes, &

liver ..... 1

" with metas. to peritoneum ..... 1

" with peritonitis, general ..... 1

Carcinomatosis, abdominal ..... 1

Carcinoma, secondary

of pelvis, with occlusion of ureters & uremia .... 1

Carcinoma, squamous-cell, of ankle, with infection &

hemorrhage of tibial artery ..... 1

Cirrhosis of liver ..... 1

with ascites ..... 1

with hemorrhage ..... 2

with paralytic ileus, post-operative ..... 1

Diabetes mellitus

with arteriosclerosis, coronary ..... 1

with coma, and acute cardiac failure ..... 1

with gangrene of leg ..... 1

Empyema, with pyelonephritis & septicemia ..... 1

Endocarditis, acute, bacterial, with patent intra-ventricular septum ..... 1

Enteritis, etiology (?) ..... 1

Fibromyomata of uterus, with coronary embolism ..... 1

Fractures

comminuted, of mandible, ribs & scapula with traumatic pneumothorax ..... 1

compound, of nose, with simple fracture of femur

and tibia; and traumatic shock ..... 1

compound, comminuted, of small, tibia & fibula, with

lacerated wound of scalp & intra-cranial hemor ... 1

depressed, of skull & clavicle, with hemothorax ..... 1

simple, of femur ..... 1

" " " with arteriosclerotic heart disease .. 1

" " " with pneumonia, terminal ..... 1

Fracture-dislocation of cervical vertebrae, with cord injury ..... 1
Gangrene
of colon, with general peritonitis ..... 1
of leg, with arteriosclerotic heart disease ..... 1
Hemorrhage, cerebral ..... 4
with diabetes mellitus ..... 1
Hemorrhage, cerebro-vascular ..... 3
Hemorrhoids, internal, with pelvic cellulitis & toxemia ... 1
Hepatoma, malignant, with general anasarca & diabetes ..... 1
Hernia, ventral, with atelectasis & congestive heart failure ..... 1
Hodgkins Disease ..... 3
Hydronephrosis with hemorrhage ..... 1
Hypertension, malignant ..... 1
Hypertensive cardio-vascular disease ..... 2
with broncho-pneumonia ..... 1
with congestive heart failure ..... 3
with decompensation, diabetes mellitus, and acute glomerulo-nephritis ..... 1
with hemorrhage, cerebral ..... 11
" " " embolic phlebitis, popliteal.. 1
with thrombosis, coronary ..... 2
with uremia ..... 2
Hypertrophy of prostate
with asthma, bronchial ..... 1
with cystitis, acute ..... 1
with pyelonephritis, & edema, pulm. with pneumonia .... 1
Infarction, myocardial, with coronary thrombosis ..... 2
Leukemia
acute monocytic ..... 1
chronic lymphatic, with lobar pneumonia ..... 1
chronic myelogenous ..... 1
Mastoiditis, chronic, suppurative, with otitis media, chr. purluent; septicemia; and sinus thrombosis of sigmoid sinus of skull ..... 1
Meningitis, tuberculous ..... 1
Nephritis
acute, glomerulo, with mult. abscesses & broncho-pneumonia ..... 1
chronic glomerulo, with thrombosis of femoral artery.. 1
acute interstitial, with hydronephrosis ..... 1
Newborn
with anencephalic monster ..... 1
with atelectasis, congenital ..... 1
with prematurity ..... 9
with tentorial tear, & intrinsic injury of medulla ... 1
No diagnosis made ..... 1
Osteomyelitis of femur, with suppurative arthritis of knee and terminal pneumonia ..... 1
Perforation of ileum, with gangrene of mesentery and general peritonitis ..... 1
Peritonitis, tuberculous ..... 1

Fracture-dislocation of cervical vertebrae, with cord injury ..... 1
Gangrene
of colon, with general peritonitis ..... 1
of leg, with arteriosclerotic heart disease ..... 1
Hemorrhage, cerebral ..... 4
with diabetes mellitus ..... 1
Hemorrhage, cerebro-vascular ..... 3
Hemorrhoids, internal, with pelvic cellulitis & toxemia ... 1
Hepatoma, malignant, with general anasarca & diabetes ..... 1
Hernia, ventral, with atelectasis & congestive heart failure ..... 1
Hodgkins Disease ..... 3
Hydronephrosis with hemorrhage ..... 1
Hypertension, malignant ..... 1
Hypertensive cardio-vascular disease ..... 5
with bronchio-pneumonia ..... 1
with congestive heart failure ..... 3
with decompensation, diabetes mellitus, and acute glomerulo-nephritis ..... 1
with hemorrhage, cerebral ..... 11
" " " embolic phlebitis, popliteal.. 1
with thrombosis, coronary ..... 2
with uremia ..... 2
Hypertrophy of prostate
with asthma, bronchial ..... 1
with cystitis, acute ..... 1
with pyelonephritis, & edema, pulm. with pneumonia .... 1
Infarction, myocardial, with coronary thrombosis ..... 2
Leukemia
acute monocytic ..... 1
chronic lymphatic, with lobar pneumonia ..... 1
chronic myelogenous ..... 1
Mastoiditis, chronic, suppurative, with otitis media, cir. purulent; septicemia; and sinus thrombosis of sigmoid sinus of skull ..... 1
Meningitis, tuberculous ..... 1
Nephritis
acute glomerulo, with mult. abscesses & bronchio-pneumonia ..... 1
chronic glomerulo, with thrombosis of femoral artery.. 1
acute interstitial, with hydronephrosis ..... 1
Newborn
with anencephalic monster ..... 1
with atelectasis, congenital ..... 1
with prematurity ..... 9
with tentorial tear, & intracranial injury of medulla ... 1
No diagnosis made ..... 1
Osteomyelitis of femur, with suppurative arthritis of knee and terminal pneumonia ..... 1
Perforation of ileum, with carcinoma of mesenteryy and general peritonitis ..... 1
Peritonitis, tuberculous ..... 1

| | |
|---|---|
| Pneumonia | |
| Broncho | 1 |
| " with arteriosclerotic heart disease | 1 |
| " with coronary thrombosis | 1 |
| " with pellagra & acute suppurative nephritis | 1 |
| Lobar | 2 |
| Poisoning, barbituate | 1 |
| Pregnancy, with influenzal pneumonia | 1 |
| Prematurity | 1 |
| Prolapse of rectum, with abscess, post-op., of lung | 1 |
| Pyelonephritis | |
| acute, with arteriosclerotic heart disease & pneumonia | 1 |
| chronic, with abscess of kidney, and uremia | 1 |
| Rheumatic Heart Disease | 1 |
| with auricular fibrillation | 1 |
| with mitral stenosis & congestive failure | 1 |
| Rupture of aorta, due to arteriosclerosis | 1 |
| Sarcoma | |
| of heart, with pericardial effusion | 1 |
| of neck, with hyperpyrexia | 1 |
| Thrombosis | |
| cerebral, with myocardial infarction & pneumonia | 1 |
| coronary, arteriosclerotic | 14 |
| " " with auricular fibrillation | 1 |
| " " with decompensation | 1 |
| " " with embolism, pulmonary | 1 |
| " " with infarction, pulmonary | 1 |
| " " with pyelitis | 1 |
| Tracheo-bronchitis, with broncho-pneumonia | 1 |
| Transection of Spinal Cord | 1 |
| Tuberculosis | |
| of kidney, with uremia | 1 |
| of lungs | 1 |
| " " with empyema | 1 |
| " " with hypertensive cardio-vascular disease | 1 |
| " " with lymphadenitis, cervical | 1 |
| " " & pleura, with broncho-pleural fistula and tuberculous meningitis | 1 |
| Ulcer | |
| duodenal, with hemorrhage | 2 |
| " " " & thrombosis, coronary | 1 |
| peptic, with perforation | 1 |
| Varicose Veins, with acute phlebitis of leg & embolism, pulmonary | 1 |
| Wound, lacerated, of neck & wrist, with arteriosclerotic heart disease | 1 |

Pneumonia
Bronchо ..... 1
" with arteriosclerotic heart disease ..... 1
" with coronary thrombosis ..... 1
" with bellagra & acute suppurative nephritis .. 1
Lobar ..... 3
Poisoning, barbitunte ..... 1
Pregnancy, with influenzal pneumonia ..... 1
Prematurity ..... 1
Prolapse of rectum, with abscess, post-op., of lung ..... 1
Pyelonephritis
acute, with arteriosclerotic heart disease &
pneumonia ..... 1
chronic, with abscess of kidney, and uremia ..... 1
Rheumatic Heart Disease ..... 1
with auricular fibrillation ..... 1
with mitral stenosis & congestive failure ..... 1
Rupture of aorta, due to arteriosclerosis ..... 1
Sarcoma
of heart, with pericardial effusion ..... 1
of neck, with hyperpyrexia ..... 1
Thrombosis
cerebral, with myocardial infarction & pneumonia ..... 1
coronary, arteriosclerotic ..... 14
" " with auricular fibrillation ..... 1
" " with decompensation ..... 1
" " with embolism, pulmonary ..... 1
" " with infarction, pulmonary ..... 1
" " with pyelitis ..... 1
Tracheo-bronchitis, with bronchо-pneumonia ..... 1
Transection of spinal Cord ..... 1
Tuberculosis
of kidney, with uremia ..... 1
of lungs ..... 1
" " with empyema ..... 1
" " with hypertensive cardio-vascular disease ... 1
" " with lymphadenitis, cervical ..... 1
" " & pleura, with bronchо-pleural fistula and
tuberculous meningitis ..... 1
Ulcer
duodenal, with hemorrhage ..... 2
" " " & thrombosis, coronary ..... 1
peptic, with perforation ..... 1
Varicose Veins, with acute phlebitis of leg & embolism,
pulmonary ..... 1
Wound, lacerated, of neck & wrist, with arteriosclerotic
heart disease ..... 1